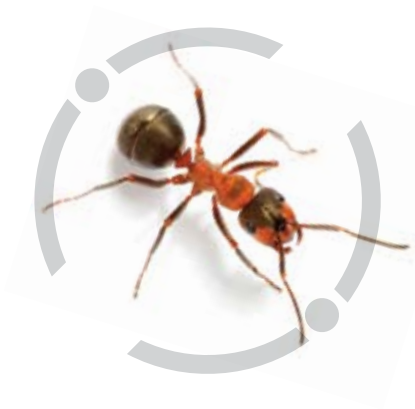


THE UNIVERSITY OF THE WEST INDIES, ST. AUGUSTINE CAMPUS

ANNUAL REPORT

2010/2011





About our Cover Sometimes our gaze can be so fixed at what's happening at eye level that we miss out on what's happening underfoot. Unseen, there is an energetic, focused community going industriously about its business of building. In this report we invite you to **take a closer look** at our Campus to see how individual initiatives contribute to our continued *Relevance* to our region; how they enhance our *Responsiveness* to our stakeholders; and how we are *Repositioning* our Campus for the future.

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**A QUALITY INSTITUTION
WITH AN UNCOMPROMISING
COMMITMENT TO
EXCELLENCE AND
SERVICE**





CHAIRMAN'S REVIEW

IN 2011, UWI St Augustine embarked on its second fifty-year journey with a flourish – broadening the reach of the campus; intensifying its focus on graduate research; exploring new ways to enhance service to our stakeholders and strengthening its links with the community.

In line with our mandate to expand access to under-served communities, 2011 saw the expansion of face-to-face offerings in Tobago including the introduction of the much sought-after International Masters in Business Administration, which has the potential to impact students as well as the business community on the island. In early 2012, preliminary work began on the construction of the UWI St. Augustine Campus in Debe/Penal. Upon its projected completion in late 2013, this addition will go a long way to meet the growing demand for tertiary education.

In the 2010/2011 academic year, our campus registered a one-third increase in the enrolment of graduate students pursuing research degrees. Even more importantly, a significant part of the research is now focused on finding solutions to challenges being faced by the region. The relevance of these research projects, facilitate the forging of new working partnerships with the local and regional private sector.

Our campus continues to strengthen its links with the community by increasing our offering of conferences, seminars and forums to which the general public is invited. Our community outreach is being further enhanced as more and more of our faculties introduce community projects into their course work.

These are but a few examples which contribute to making us, in the words of The Accreditation Council of Trinidad and Tobago, “*a model university among similar types of universities*” that they have evaluated in the Caribbean, Asia the UK and the US. This achievement reflects the commitment and strength of the faculty and staff as well as the leadership of the campus.

UWI, St. Augustine continues to be a quality institution with an uncompromising commitment to excellence and service to our community and a dedication to the development of the region.

EWART WILLIAMS
CHAIRMAN – CAMPUS COUNCIL



PRINCIPAL'S REVIEW

“The UWI has been a steady ship, sailing the Caribbean seas...in sometimes very rough weather. This ceremony of change...is a symbol of the buoyancy, stability, accomplishments and good order of this noble West Indian institution, as we forge ahead...”

These words from my installation speech as Campus Principal in October 2008 still hold true today. On that occasion, I articulated the vision I had for the UWI St. Augustine Campus and committed to a programme of **strategic initiatives focused on building capacity, quality, partnerships and regionality**. As the Campus undertakes its review of the 2010/11 reporting period, I am truly pleased that we can demonstrate the significant progress we have made and continue to make on all these fronts, for the benefit of our students, staff, public and private sector stakeholders and our wider Campus community.

Steady Growth and Development

For the 2010/11 academic year our student enrolment continued to grow and today we have exceeded 18,000. Our Matriculation Ceremony in September 2010 was an historic one since it was the first time that our matriculating students would have their feature address delivered by the Prime Minister of Trinidad and Tobago, the Honourable Mrs Kamla Persad-Bissessar, herself a distinguished UWI alumna. It was at this Matriculation Ceremony that the establishment of a UWI St. Augustine Campus at Penal/Debe was announced and a PTSC service for commuting UWI students was launched by the Honourable Prime Minister, the Minister of Works and Infrastructure, the Honourable Jack Warner, and the Minister of Science, Technology and Tertiary Education, the Honourable Fazal Karim. Our graduation numbers also steadily rose to 3,722 with 2,863 at the undergraduate level and 856 at the post graduate level, including 26 MPhil and 21 PhD degrees. This influenced our decision to hold, for the very first time, six graduation ceremonies to accommodate our graduates and their families. This steady growth is a reflection of the continued confidence placed in the

“WHILE WE WELCOMED
OUR IMPROVED FISCAL
POSITION, WE CONTINUED
TO WORK AT ENSURING
MAXIMUM VALUE FOR
MONEY IN OUR OPERATIONS
BY PRIORITISING OUR
ACTIVITIES, TIGHTENING
OUR EXPENDITURE AND
EMPHASISING GREATER
ACCOUNTABILITY FROM
STAFF AT ALL LEVELS.”



UWI AID TO HAITIAN STUDENTS

UWI CHANCELLOR, SIR GEORGE ALLEYNE

greet some of the over 70 Haitian students who were brought to the St. Augustine Campus to complete their degrees. Haiti's tertiary education infrastructure was badly damaged by the 7.0 earthquake that hit in January 2010.



UWI St. Augustine Campus by our students, staff and stakeholders; it is also a reminder of the promise of quality and service on which we are expected to deliver.

Thankfully, the 2010/2011 fiscal year showed some improvement over 2009/2010. The Campus was fortunate to receive reimbursements by the government for its accumulated recurrent budgetary shortfall to the Campus and to the Faculty of Medical Sciences. We also experienced a reduction in the capital expenditure shortfall for PSIP projects and a reduction in the deficit incurred by the Faculty of Medical Sciences through an increase in income from tuition fees. Stringent management of expenditure, the decision to undertake no new large capital projects and to employ the design/build approach to reduce capital costs, also helped the Campus weather the stormy effects of the global economic downturn even as we pushed for growth. In February 2011, the Technical Advisory Committee approved our budget for 2011-13 and the Campus received an additional TT\$12 million for new strategic initiatives, which was instrumental in helping the Campus bring on new staff to support our growing student population as well as the diversity of our programme offerings. The UWI St. Augustine Campus is thankful to the Government of Trinidad and Tobago in particular and regional governments for their consistent support to the Campus over the years.

While we welcomed our improved fiscal position, we continued to work at ensuring maximum value for money in our operations by prioritising our activities, tightening our expenditure and emphasising greater accountability from staff at all levels. The settlement reached with the West Indies Group of University Teachers (WIGUT) in November 2010 will undoubtedly have impacted on our current Campus budget 2011/2012 as these increases would have translated into an increase in staff costs, which account for 70-75% of our annual recurrent budget. It is unfortunate that to date we have been unable to settle wage negotiations with our ATSS staff. This matter has been referred to the Honourable Minister of Labour and

Small and Micro Enterprise Development. As we work towards achieving our strategic objectives, the Campus will continue to pursue strategies for diversifying our income base, leveraging our assets and enhancing our financial sustainability.

Building Our Physical Capacity and Reaching out to Underserved Communities

To treat with our growing numbers we continued to advance several capital projects in 2011/2012: the Teaching and Learning Complex, the renovation of the Old Bachelor's Quarters at the San Fernando General Hospital to provide better facilities for our medical students, the renovation and expansion of Canada Hall, the expansion of the Senior Common Room, the renovation of Harnanan House and creation of a UWI Inn for income generation opportunities. Other construction projects included new buildings for the Film programme and the UWI Family Development and Children's Research Centre (UWI-FDCRC) and a new annex on the main Campus to house the Faculty of Law. The acquisition of 200 acres of land at Orange Grove in exchange for lands used to construct the Medical Sciences Complex at Mt Hope was a goal that the Campus had been working towards for decades. Receiving permission from the Commissioner of State Lands in late 2011 to occupy the Orange Grove estate was a great achievement for our Campus as this land will be used to strengthen the capacity of our new Faculty of Food and Agriculture and support the establishment of a modern field station in particular. All of these projects are critical to facilitate quality teaching, learning and research as well as provide supporting facilities and services for students and staff.

The Government's support for extending the reach of the UWI St. Augustine Campus into South Trinidad was indeed timely as it was momentous. The results of a survey conducted by the Planning Task Force for the preparation of the UWI Strategic Plan 2007-2012 and a study carried out by the Business Development Office in 2008 both highlighted the high demand by stakeholders

for the Campus to have a presence in the south as well as in Tobago. In February 2011, a dedication ceremony was held at the site earmarked for the UWI St Augustine Campus at Penal/Debe in the presence of the President and Prime Minister of the Republic of Trinidad and Tobago, our UWI Chancellor, the Honourable Minister of Science, Technology and Tertiary Education and several Government Ministers, students, staff and stakeholders. This was an historic occasion in that it symbolised the achievement of a strategic goal to provide our communities with increased access to quality tertiary education. It was the first step in a bold and pioneering move that will ultimately transform the lives of those living in south Trinidad by expanding educational and business opportunities and presenting a host of new possibilities for the future, both for our university and for the community.

Enhancing Quality, Relevance and Responsiveness

Historically The University of the West Indies has been synonymous with rigorous quality standards in tertiary education. The St. Augustine Campus sought to reaffirm this when it embarked upon the process for Institutional Accreditation by the Accreditation Council of Trinidad and Tobago (ACTT) in 2009. In July 2010, our Campus submitted its Self-Study Report and in February 2011, welcomed a team of external evaluators led by Professor Frederick Emshousen, of Purdue University, who conducted evaluations to assess our compliance with the accreditation criteria and standards of the ACTT.

On May 3rd 2011 our Campus was officially awarded institutional accreditation by the ACTT for seven years, the maximum period granted, further consolidating the reputation and recognition of our Campus and University regionally and internationally and underscoring our institutional commitment to quality and excellence. In the area of programme accreditation, these continued in a range of disciplines across our Faculties. Particularly pleasing to us was the programme accreditation received for the first time by the School of Dentistry from CAAM

HP and the accreditation of the School of Veterinary Medicine. At our Campus Management Retreat in July 2011, we examined more closely some of our challenge areas coming out of the ACTT External Evaluators Report with the aim of putting in place a framework to address a set of priorities in keeping with our commitment to continuous improvement. The need to establish a Campus Office of Planning was emphasised and we are working on this.

Through our faculty and staff, our Campus continues to develop and offer new programmes at both the undergraduate and postgraduate levels and these are outlined in the following pages of our Annual Report. Several programmes in areas such as journalism, accounting, small and medium enterprise management, and sustainable energy management have been developed through collaborations with the private sector, demonstrating our efforts at ensuring relevance to market needs.

Blended Learning

Information and communication technology has been making a significant impact on pedagogy the world over. For our Campus, the incorporation of technological tools into the development and delivery of our courses has as much to do with our response to the learning methodologies of today's students as it has to do with extending our reach via the online delivery of course content to new locations and enhancing teaching effectiveness and efficiency. As a result, we have promoted a new blended learning policy which is a key strategic initiative that will serve to 'futurize' our teaching and learning. This will enable us to reach our students wherever they may be and to ensure that our service better meets the needs of students in today's dynamic, technologically-driven society where open education, self-directed learning and instant access to information through the Internet are the norm. Through the work of the Instructional Development Unit, we have been focusing on training faculty staff in the delivery of

courses using mixed modalities with a view to identifying pilot courses in each Faculty which will be converted to the blended learning approach.

Producing More Relevant and Impacting Research

As you will read later in this Annual Report, the Campus has been working steadfastly on a number of important research initiatives. In 2010/2011, we attracted over US\$11 million in external research funding for projects in areas such as financial risk assessment, ecosystem services and sustainable development, seismic hazard mitigation, water management, enhancing Caribbean competitiveness and the costing of health services in Trinidad and Tobago. In November 2011, we convened a consensus-building Workshop on Research Priorities for the UWI St. Augustine Campus to develop a few thematic areas for dedicated funding from the government research grant to the Campus. The focus will be on multi-disciplinary and cross-Campus research that addresses some of the most pressing problems in society with a clear focus on impact on products, services, policy, practice or contribution to shaping the intellectual discourse on policy issues of national or regional importance. The UWI-Trinidad and Tobago Research and Development Impact Fund has already launched its first Call for Proposals under the following priority thematic areas: **Climate Change and Environmental Issues; Crime, Violence and Citizen Security; Economic Diversification and Sector Competitiveness; Finance and Entrepreneurship; Public Health; and Technology and Society: Enhancing Efficiency, Competitiveness and Social well-being.** I am truly excited about this as I am convinced that by building a critical mass of impacting research, we will be able to demonstrate even more clearly to our stakeholders, the value of our research to society and our contribution to shaping national and regional development.

Re-structuring and Re-positioning for the Future

We have also been focused on revitalising the School of Agriculture and based on discussions with the Dean and Heads of Department of the Faculty of Science and Agriculture, the proposal to create two separate Faculties – the Faculty of Food and Agriculture and the Faculty of Science and Technology – was approved by Academic Board in May 2011. The Office of Marketing and Communications is developing a plan that will focus on creating a relevant and contemporary image for the School of Agriculture, as the UWI seeks to re-position itself and re-affirm its leadership role in Agriculture within the Caribbean. Similarly, our hope is that our Faculty of Science and Technology will pursue more applied programmes in biotechnology, alternative energy technology, bio-medical technology, etc. In the Faculty of Humanities and Education, it is proposed that the Department of Liberal Arts be split into two – the Department of Modern Languages, Linguistics and Literature, and the Department of Communication and Cultural Studies. In addition, a Department of Geography was created to support the growing demand for teaching and research in this area. Work continued towards establishment of a full Faculty of Law at St. Augustine and our intake of LLB students moved from 52 in 2009/2010 to 166 in 2010/2011.

In order to focus our efforts related to revenue diversification, income generation and building new strategic partnerships, it was proposed that the Business Development Office and the International Office were also re-structured, creating two new entities – the Office of Research Development and Knowledge Transfer and the Office of Institutional Advancement and Internationalisation. We have been engaging the private sector more to explore possible public-private partnerships linked to our strategic objectives. In 2012, a private sector forum was scheduled to strengthen relations and encourage greater support from the private sector for Campus initiatives, including mutually beneficial capital projects.

“Stringent management of expenditure, the decision to undertake no new large capital projects and to employ the design/build approach to reduce capital costs, also helped the Campus weather the stormy effects of the global economic downturn even as we pushed for growth.”



FIFTY AND
FORGING AHEAD
1960 - 2010



We have continued to look at ways of building capacity in areas that will help to enhance the institutional effectiveness of the Campus. A proposed Campus Planning Office would support data-gathering, analysis and institutional research. Collaboration between the Institute of Critical Thinking and the Instructional Development Unit would advance new and innovative teaching and learning initiatives.

Building leadership skills at all levels will be an important driver of our transformation and re-positioning as a Campus. During the 2010/2011 academic year, we continued our leadership development programme with a series of workshops for our Deputy Deans and Heads of Department across all Faculties and a Talent Development Programme for administrative staff. Additionally, the Campus hosted the Vice Chancellor's Annual Strategic Planning Retreat in August 2011 which allowed faculty and staff to come together with our peers at the other Campuses to review the achievements of the past year, take stock of challenges faced and begin harnessing our collective input into a new strategic planning process leading to the UWI Strategic Plan 2012-2017.

There has been continuous investment in the expansion and enhancement of the services provided by the Campus in areas such as library services, academic advising, security, ICT and wireless connectivity, the student shuttle service, halls of residence, health and counseling services, sport and recreational services, and support for students with disabilities. We are working steadily to enhance the quality of our service to all stakeholders especially our students and our Campus Project Offices and new Division of Facilities Management are working mindfully to create a comfortable environment for our staff and students.

Service to our Country and Region

Amidst our many other activities, the UWI St. Augustine Campus was equally focused on providing service to our stakeholders at the national level and to our Caribbean neighbours. At the beginning of the 2010/2011 academic year, we welcomed over 50 Haitian students from the State University of Haiti. These students were given an opportunity to complete their degrees at our Campus following the devastation caused by the earthquake in Haiti in January 2010. Not only did we offer immediate support to Haitian University students in an effort to re-build the Haitian economy and society, but several of our UWI experts participated in the post-disaster response and technical assessments, while scores of staff and students organised and contributed to various fundraising initiatives. Through these efforts as well as generous contributions of the private sector, non-governmental organisations, the Government of Trinidad and Tobago and individual benefactors, the UWI St. Augustine Campus was able to raise close to TT \$ 1.5 million for our Haiti Relief Fund. I wish to extend heartfelt thanks to the Chair of our Campus Council, Central Bank Governor Ewart Williams for his contribution towards the success of our fundraising drive for Haiti. I applaud the positive response of our national airline, Caribbean Airlines (CAL), which flew the students from Haiti to Port-of-Spain in a very precise and efficient manner!

We continued to expand our offerings in Tobago and to our sister countries in the Caribbean. Technical expertise was provided to countries such as Guyana, Grenada, St. Vincent and St. Kitts, to assist the agricultural sector of the region. In the area of cocoa research, there are several regional projects ongoing that seek to improve production, productivity and the quality of cocoa in Caribbean countries.

By maximising the diverse yet complementary strengths across our four Campuses, we will be able to better leverage our position as the leading institution for scholarship and innovation in various disciplines. It is this passionate and unwavering support for regionality and our regional university that makes a difference in what we do as a Campus, that gives our output greater impact and contributes to building a strong legacy.

Closer to home, several of our UWI St. Augustine staff members continued to give of their time, knowledge and experience in the service of national development. Many are serving on State Boards, on national Committees, and as Senators. We are extremely pleased to see so many UWI graduates elected as Members of Parliament and serving in the Cabinet of Trinidad and Tobago. Some of our staff members were also honoured for their outstanding contributions to the Campus and University in the Vice Chancellor's Awards for Excellence.

Celebrating our History and Evolution

Our sister Campuses also joined us in commemorating the 50th anniversary of the merger of the Imperial College of Tropical Agriculture (ICTA) and the University College of the West Indies (UCWI), which established The UWI St. Augustine Campus on October 12th, 1960. Having launched our golden jubilee in March 2010 with the rededication of the Administration Building, in the presence of the President of the Republic of Trinidad and Tobago, His Excellency Professor George Maxwell Richards and our UWI Chancellor, Sir George Alleyne, the Campus hosted various events and activities throughout the academic year in recognition of this milestone achievement and to herald our progress and development as a university.

Some of these events included the launch of our flagship 50th anniversary publication "From Imperial College to University of the West Indies – A History of the St. Augustine Campus, Trinidad and Tobago" by Professor Emerita Bridget Brereton; a film on the history of the Campus entitled "An Oasis of Ideas, Learning and Leadership: UWI St. Augustine at 50" and the first ever publication "Decades of Research: UWI St. Augustine at 50" showcasing the Campus' research, both produced by Professor Patricia Mohammed, Campus Coordinator, School of Graduate Studies and Research; a 50th Anniversary Exhibition curated by Mr. Michael Rutherford and Dr. Glenroy Taitt; an Interfaith Thanksgiving Service; a Panel Discussion on "Fifty and Forging Ahead"; an appreciation ceremony for our retired staff; a ceremony to recognise 50 outstanding alumni of the UWI St. Augustine Campus; and the establishment of historical signage at various locations across our Campus to portray interesting historical facts and at the same time, preserve the institutional history of the UWI St. Augustine Campus.

Additionally, we thought it fitting to pay tribute to the sterling contribution of some of our pioneers who helped to build our Campus and University by naming some of our new buildings in their honour: the Sir Arthur Lewis Hall of Residence, St. John's Road, The Lloyd Brathwaite Building, the Alma Jordan Library, the Sir George Alleyne Centre for Health Economics and more recently, the naming of a cluster of buildings in the Faculty of Engineering after His Excellency Professor George Maxwell Richards, Professor Ken Julien, Professor George Sammy and Professor Desmond Imbert – all pioneers in Engineering education at the UWI.

We were also pleased to welcome several eminent guests to our Campus to deliver a series of distinguished lectures including, the President of FIFA, Dr. Joseph Sepp Blatter on Sport as a Catalyst for Promoting National Development and Solidarity; President and Vice-Chancellor of the University of New Brunswick, Dr. H.E.A. (Eddy) Campbell on Partnerships and Prosperity, President and CEO of the Commonwealth of Learning, Sir John Daniel on The Future of Universities and the former President of Guyana, His Excellency Bharat Jagdeo on Guyana's Evolving Relationship with Brazil and its implications for the Caribbean.

As part of our contribution to public service and nation-building, the UWI St. Augustine Campus continued to strengthen its efforts at reaching out, and communicating with a wide range of external stakeholders. Whether it was through conferences such as the Conference on the Economy and the National Conference for Environmental Management; workshops such as the Geothermal Energy Workshop and the International Workshop on Bioinformatics; communicating research results through institutes and centers such as the Helen Bhagwansingh Diabetes Education, Research and Prevention Institute (DERPI); or public lectures such as the Anthony Sabga Caribbean Awards for Excellence Lecture Series, Professorial Lectures, SALISES Public Fora and Book Launches, the UWI St. Augustine Campus has consistently sought to stay connected to the people it serves. Our UWI Today, STAN and Pelican publications are also much sought-after sources of current information on the activities of the Campus.

As Campus Principal, I have continued to work at strengthening partnerships for the Campus through meetings with government officials, members of the diplomatic corps, the private sector and captains of industry, and through MOUs with key institutions such as the Association of Caribbean States (ACS) and the Institute of Marine Affairs (IMA), among others. Building and strengthening partnerships and increasing collaboration are key for our Campus and University to remain the premier institution in the region.

After more than four years of being at the helm of this steady ship, I can attest to the resilience of the UWI St. Augustine Campus, despite uncertain external conditions. While steering an institution of our size and complexity in the direction of transformation, enhanced competitiveness and financial sustainability may at times seem to be a formidable challenge, especially in a rapidly evolving Higher Education landscape, we maintained our focus on all fronts and have made significant progress. The look of excitement on the faces of our new students at Matriculation, the euphoria expressed by graduands and their families at Graduation, the consistent support from the Government of Trinidad and Tobago, private and public sectors, the wider Campus community, our sister Campuses and the large numbers of staff who go beyond the call of duty to deliver on our promise to our stakeholders – these are the things that motivate us to achieve more.

We will continue to press ahead, building the financial sustainability of our university, futurizing our teaching and learning in the service of a wider community of students and creating more impacting research and development, all of which stand to enhance the lives of our West Indian peoples and prepare us for our next 50 years.

The St. Augustine Campus of The University of the West Indies is well placed at this time to enter a new phase of development, the full possibilities of which are yet to be imagined, as we pursue expansion into the south in Penal/Debe, in the East in Orange Grove and to the North-East into Tobago. After 50 years of service to Trinidad and Tobago and the wider Caribbean, we are poised to bring even greater value to our communities.

As you read through the pages of this Annual Report, you will discover many more remarkable initiatives that have been undertaken to sustain the growth and success of the UWI St. Augustine Campus well into the future!



PROFESSOR CLEMENT SANKAT
PRO VICE CHANCELLOR & PRINCIPAL

MANAGEMENT TEAM



**PROFESSOR
CLEMENT K. SANKAT**
CAMPUS PRINCIPAL



MS. CARLA DUBÉ
CAMPUS BURSAR



MS. JENNIFER JOSEPH
UNIVERSITY & CAMPUS LIBRARIAN



MR. JEREMY CALLAGHAN
CAMPUS REGISTRAR



PROFESSOR RHODA REDDOCK
DEPUTY CAMPUS PRINCIPAL

STRATEGY REVIEW



THE ENDURING MISSION OF THE UNIVERSITY OF THE WEST INDIES IS TO PROPEL THE ECONOMIC, SOCIAL, POLITICAL AND CULTURAL DEVELOPMENT OF WEST INDIAN SOCIETY THROUGH TEACHING, RESEARCH, INNOVATION, ADVISORY AND COMMUNITY SERVICES AND INTELLECTUAL LEADERSHIP.

STUDENTS

Enrolment 2010/2011

The student population on the campus grew by just 4.51% during the academic year under review compared with 6.91% the previous year and stood at 18,464. The Faculty of Social Sciences continues to have the highest enrolment making up almost one-third of the total, followed by the Faculty of Science & Agriculture with 23%.

Undergraduate enrolment for the period stood at just under 12,559 and postgraduate students numbered just over 5,000. While undergraduate enrolment grew by 3.25%, on the postgraduate side the increase was 5.41%. As a result, the number of PG students as a percentage of total enrolment was 29%.

STUDENT AWARDS

Film

Quiet Desperation (Directed by Renee Pollonais) and *The Blood and the Bois* (Directed by Sigmond Cromwell), each won prestigious prizes from the Trinidad and Tobago Film Festival (TFFF). Both films were produced by students as part of their third-year Capstone course, which requires that students make long-format narrative films. *Quiet Desperation* received prizes for Best Actor (Errol Roberts) and Best Actress (Helen Jones), while *The Blood and the Bois* won the People's Choice Award for Best Short Film.

Quiet Desperation screened at the Portobello Film Festival 2010 in London and there were further plans are in the works to submit the film to other leading film festivals around the world. *The Blood and the Bois* was scheduled for submission to the Zanzibar International Film Festival (ZIFF) in Tanzania as well as a number of other festivals.

ICT

The *Imagine Cup* Competition: This is an international student competition sponsored by Microsoft. Team "UWI Computing Science" (UWICS) emerged as the second-

2010 MATRICULATION CEREMONY



PRIME MINISTER of Trinidad & Tobago, the Honourable Mrs Kamla Persad-Bissessar with Campus Principal, Professor Clement Sankat and UWI Vice Chancellor, Professor E. Nigel Harris, following her address to students at the 2010 Matriculation Ceremony.

place winner with their *ToddAlerts* and *MommAlerts*, which use the latest Information and Communication Technologies to improve maternal care and the care of infants, with a special focus on immunisation and dietary needs. These mobile apps developed by Year 2, Science and Agriculture students, Keshav Bagadoor and Sterling Ramroach, keep track of the vaccinations taken or that need to be taken by a child. Periodic text message reminders are sent to parents signalling when and where to take their child for vaccinations.

ToddAlerts also picked up the first prize at the *U-Innovate* Competition, a regional software competition sponsored by the Caribbean Development Bank. Second prize went to a system called “*Bob*”, an informative, educational, interactive, and user friendly mobile tour. According to the developers, Sarah Ramcharan and Keisha Gaspard, what Google Maps™ won’t give you, *Bob* will – at least in Trinidad. It provides tourists with information on the “safest, quickest routes, detailed directions, available modes of transportation, local fares and a breakdown analysis.” In addition to providing the ins and outs of the local transportation system, there is also information on the culture, customs, even colloquial words and phrases. It can be used to promote tourism generally as well as specific businesses and events through its “What’s Happening” and “Let’s Go” features.

STAFF

Wage Negotiations

It was well outside the Carnival season when the campus erupted in a sea of colour and a cacophony of activity and sound. Drums rolled, horns blared, hands clapped and staff, first in WIGUT red and then OWTU blue marched and chanted almost daily, mirroring the activities taking place across the country in almost every sector. In November 2010, after two years of negotiations, WIGUT (West Indies Group of University Teachers), representing Academic, Senior Administrative and Professional staff (ASAP), agreed to a 5% wage increase, up from the previous offer

of 3%. Negotiations with the OWTU (Oilfields Workers’ Trade Union), representing Administrative Support and Technical Services staff (ATSS), were referred to the Ministry of Labour.

STAFF HONOURS & AWARDS

National Awards 2011 (Trinidad & Tobago)

Public Service Medal of Merit (Gold)

Dr. Noel Kalicharan – Lecturer – Education

Prof. Surujpal Teelucksingh – Lecturer – Medicine. Prof. Teelucksingh was also one of three laureates named by the Anthony N. Sabga Caribbean Awards for Excellence in 2011. His award was in the field of Science & Technology.

Cacique Crown of Honour (Guyana)

Vice Chancellor of The UWI, Professor E. Nigel Harris and Pro Vice Chancellor and St. Augustine Campus Principal, Professor Clement Sankat received the Cacique Crown of Honour, the third highest honour of Guyana under the National Awards, to mark that country’s 45th Independence anniversary.

Vice Chancellor’s Awards for Excellence

Dr. Anna-May Edwards-Henry received a 2011 Vice Chancellor’s Award for Outstanding Service to the University in recognition of her work as Director of the Instructional Development Unit (IDU) at UWI St. Augustine, introducing the Master in Higher Education: Tertiary Level Teaching and Learning and other initiatives to promote quality teaching on the Campus.

Prof. Vijay Narayansingh received a 2011 Vice Chancellor’s Award for Excellence in Research for his pioneering work in vascular surgery and renal transplantation in Trinidad.

Professorial Appointments

Prof. Gary Garcia - Animal Science, Faculty of Science and Agriculture

Prof. Surendra Arjoon - Business Ethics and Quantitative Analysis, Faculty of Social Sciences.

Other

Prof. S. Gift was inducted into the Trinidad and Tobago Cadet Force Hall of Honour in Recognition of Outstanding Achievements in September, 2010.

Dr. Jayaraj Jayaraman was presented the UNDP-CARUTA Award (2011), by the United Nations Development Organisation, Caribbean Region, Barbados.

Dr. N. Jalsa received a Special Award for Excellence in Research from the Campus Committee for Graduate Studies and Research.

Prof. Emeritus Barbara Lalla's *Cascade: A Novel* (UWI Press 2010), won the UWI Press Inaugural Fiction Award.

Dr. Jennifer Rahim's collection of short stories *Approaching Sabbaths* (Peepal Tree Press 2009), won the prestigious Casa de las Américas Prize for Caribbean Literature in English.

Prof. Rhoda Reddock - Received a Woman, Agent of Change Award – Network of NGOs for the Advancement of Women & Friends of the Commonwealth, Trinidad and Tobago, March, 2011.

Dr. Charlene Roach – received a UWI/Guardian Life Premium Teaching Excellence Award, October, 2010.

Prof. Ramsey Saunders was appointed to the Nobel Committee for Physics.

UWI Today – the UWI Today newspaper produced by the Office of Marketing & Communications won four awards of excellence at the APEX awards 2010, as follows:

- Magapapers & Newspapers – Print UWI TODAY – Sunday 26th April, 2009 [Cocoa Research]
- Green Writing - From Green to Gene – Vaneisa Baksh
- Feature Series Writing – Cocoa Series – Vaneisa Baksh and Frances Bekele
- Feature Writing – Parlez-vous Francais? – Gerard Best

Haiti - Mudder Civilization – Jouvay Carnival Band produced by the Department for Creative & Festival Arts won the 3rd prize in the 2011 Uptown Carnival in Port of Spain. Staff also swept the awards for costumed Individuals.

RED CARPET

Want to know more about our award-winning student films? Take a look at the synopses below and view the trailers at www.youtube.com

QUIET DESPERATION

A film by Renee Pollonais

This is the story of 58-year-old Heathcliff De Four, a man fast approaching retirement with a lot of “baggage.” His life is dull and his marriage unfulfilling. For the past 35 years he has been married to Merlin De Four, a controlling, bitter woman who is critical of everything, especially him. While driving Merlin to the market one morning, they begin to quarrel. But when Heathcliff finally expresses what is really on his mind, he loses more than he is prepared to handle.

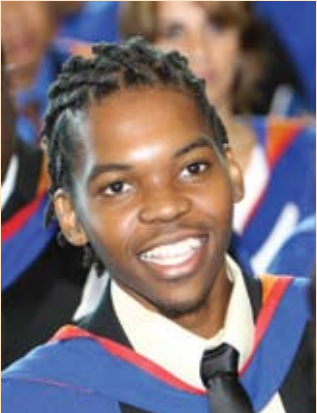


THE BLOOD AND THE BOIS

A film by Sigmond Cromwell

The Blood and the Bois is a psychological spirit-drama about the restless chi of a downed stick fighter who is unable to egress until his death is avenged by his son and grandson. The bois usually brings blood from the head of a challenger, but along the road to avenging death, both the living and the dead must come to terms with hurts, inflicted upon one generation by the previous, before they arrive at a place of healing, transcendence and rest.

GRADUATION CEREMONIES 2011



GRADUATION 2011

There was roughly an 8% increase in the output of graduates this year to 3,704. Thirty percent more students graduated with undergraduate certificates and a similar rise was seen in the number of postgraduate diplomas awarded. The number of undergraduate and higher degrees awarded climbed by just 5% and 6% respectively.

Honourary Degrees

A record number of Honourary Degrees were awarded at the 2011 graduation ceremonies as the campus recognised eight distinguished Caribbean personalities representing diverse fields – from visual and musical arts to sports and business.



Prof Anantanand Rambachan

Honourary Doctor of Laws (LLD)

Highly regarded as a teacher and scholar, Professor Anantanand Rambachan's work spans the fields of arts and letters as well as the public and civic spheres, but always there is the intent to pave the way for peaceful co-existence and religious diversity.



Sir Fenton Ramsahoye

Honourary Doctor of Laws (LLD)

Sir Fenton built a distinguished career as a lawyer and politician and has made his mark across the Caribbean and internationally as an eminent jurist.



Mr John Reginald Dumas

Honourary Doctor of Laws (LLD)

Mr John Reginald Dumas has contributed almost fifty years of service to Trinidad and Tobago as a top public servant and high level diplomat serving the interests of his country and the wider Caribbean. He is an author and remains a forthright critic and commentator on matters related to governance and the public sector.



Mrs Helen Bhagwansingh

Honourary Doctor of Laws (LLD)

Apart from her tremendous entrepreneurial skills, business acumen and leadership qualities, Mrs Helen Bhagwansingh is renowned for her commitment to integrity in business, corporate social responsibility and personal philanthropy.



Mr Brian Charles Lara

Honourary Doctor of Laws (LLD)

Record-breaking batsman and former captain of the West Indies cricket team, Brian Lara has parlayed his sport celebrity status into the world of corporate endorsements and event management. However, he also spends a good deal of his time focused on humanitarian work, including his own charities established in memory of his parents – the Brian Lara Cancer Treatment Foundation and the Pearl and Bunty Lara Foundation, established to support health and social care issues



Mr Donald "Jackie" Hinkson

Honourary Doctor of Letters (DLitt)

Hailed as Trinidad and Tobago's leading watercolorist, Jackie Hinkson also works in acrylics and oils. According to the Trinidad Art Society, his is "an unending quest to capture the light and forms of the Caribbean."



Mr Roy Cape

Honourary Doctor of Letters (DLitt)

With a CV that boasts a musical career of 52 years, Mr Roy Cape has taken calypso and soca music from local pan yards to stages across the world. His talent has earned him a number of awards and recognitions, including Trinidad and Tobago's Hummingbird Medal (Gold) in 2004.



Mr Kamaluddin Mohammed

Honourary Doctor of Laws (LLD)

Politician, religious leader, broadcaster – all of these descriptors may be applied to Mr. Kamaluddin Mohammed and all may be attributed to one simple

overarching desire: to serve the people of Trinidad and Tobago. His contribution to the political, social and economic development of his country and his region, although at times controversial, have made him an icon to many.

THE VICE CHANCELLOR'S AWARDS FOR EXCELLENCE (2011)

The Award Recipients: Professor Julie Meeks Gardner (Research & Public Service); Professor Anthony Clayton (Public Service); Dr. Anna-May Edwards-Henry (University Service); Mrs. Eda Martin (University Service); Professor Vijay Naraynsingh (Research); Professor Minerva Thame (Research) and Professor Kathleen Coard (Teaching).

GRADUATION 2011 VALEDICTORIANS



Ms. Bernice Robinson

*BSc Major in Geography & Environmental Resource Management
First Class Honours
Faculty of Science & Agriculture*



Ms. Meera Rampersad-Janglee

*BSc (Eng) Chemical & Process Engineering
First Class Honours
Faculty of Engineering*



Ms. Anaïs Joseph

*BSc Accounting (Major), Finance (Minor)
First Class Honours
Faculty of Social Sciences*



Ms. Fameeda Mohammed

*BSc Management Studies (Special), Minor in Finance,
First Class Honours
Faculty of Social Sciences*



Mr. Dexnell Peters

*BA History (Major), Political Science (Minor)
First Class Honours
Faculty of Humanities and Education*



Mr. David Milne

*MBBS
First Class Honours
Faculty of Medical Sciences*



RESPONSIVE

GETTING TO KNOW YOU

WHEN THE ADMISSIONS OFFICE introduced Campus Tours in 2010, the idea was to get prospective students and the general public excited about tertiary education and the UWI. As it turns out, the excitement isn't limited to those who are taking the tours.

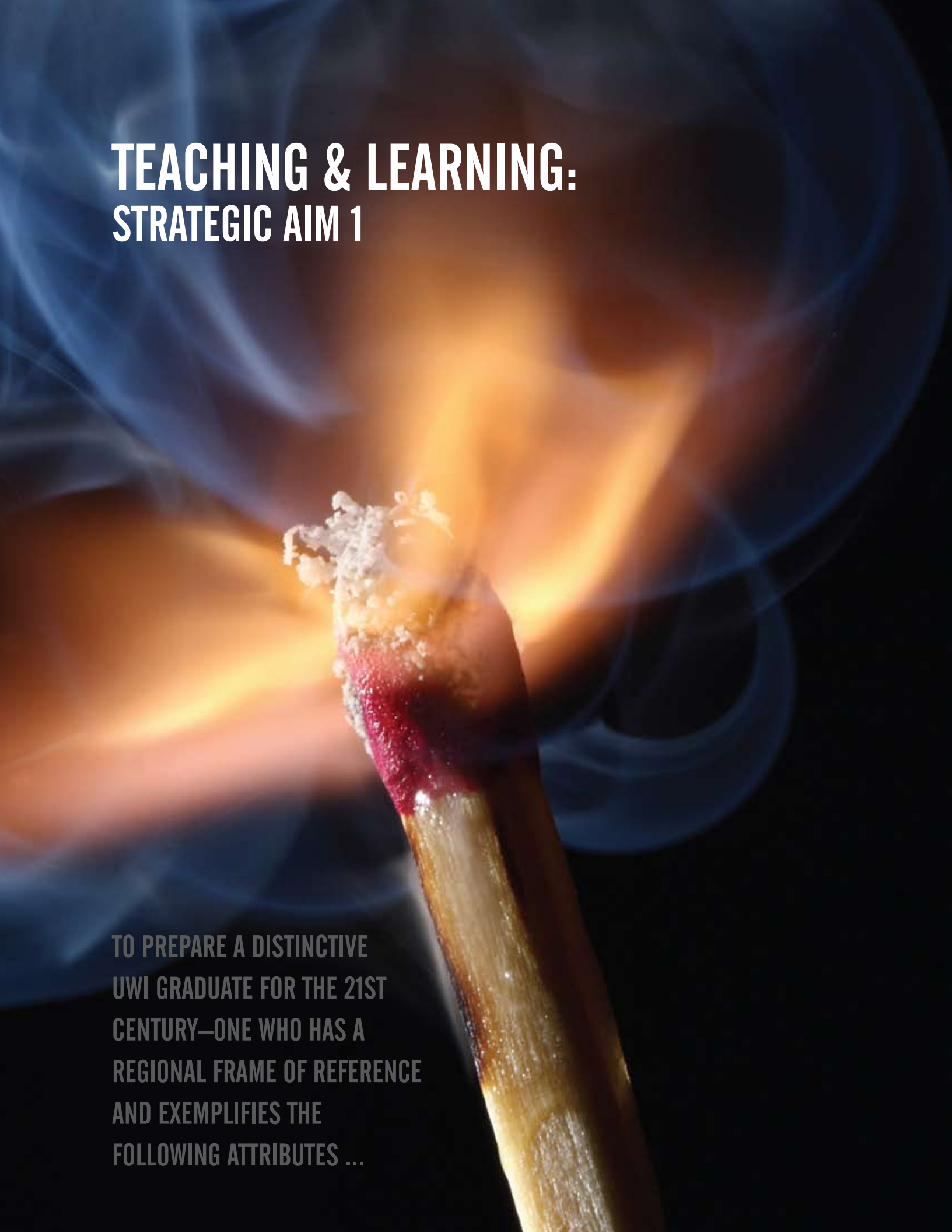
"When I first came here in Year 1, I was lost. I did not even know where to collect my package. I spent a week running around like a headless chicken trying to find rooms and offices. Now, I am able to show students where to go for classes, or to find something."

That's Rhea Latchu, a third year student in the Faculty of Social Sciences, she is a Campus Tour Guide and says the experience has changed her own perceptions of The University.

"I know a lot more about The UWI and the Campus now - where to find different buildings, different programmes, its history, people and policies. I now know how many enormous opportunities The University has to offer. I can definitely say after being a Campus Tour Guide, that I am more excited about The University of the West Indies."

To share Rhea's excitement, contact us at campus.tours@sta.uwi.edu, sign up for a tour and get to know the St. Augustine Campus!





TEACHING & LEARNING: STRATEGIC AIM 1

TO PREPARE A DISTINCTIVE
UWI GRADUATE FOR THE 21ST
CENTURY—ONE WHO HAS A
REGIONAL FRAME OF REFERENCE
AND EXEMPLIFIES THE
FOLLOWING ATTRIBUTES ...

Many of the initiatives undertaken to enhance Teaching and Learning are born out of our continued **responsiveness** to the needs of our stakeholders and our need to ensure **relevance** now and in the future.

NEW PROGRAMMES

Undergraduate

- Certificate of Education for School Librarians
- Certificate in ICT Curriculum Integration
- Certificate in Journalism
- BEd Primary (General)
- BSc Computer Science
- Diploma in Accounting

Postgraduate

- Pre-Service Postgraduate Diploma in Education
- MA Creative Design-Entrepreneurship

Proposed Programmes

- BSc in Sport and Exercise Science
- Diploma in the Management of HIV Infections
- DM in Otorhinolaryngology
- Master of Business Development and Innovation
- Master of Port and Maritime Management
- Master of Small and Medium Enterprise Management
- MBA in Sustainable Energy Management
- MSc Financial Economics
- MSc in Biodiversity Conservation and Sustainable Development in the Caribbean
- MSc in Palliative Care Medicine
- Postgraduate Diploma in Economics
- Postgraduate Diploma in Animation
- Postgraduate Diploma in Biodiversity Conservation and Sustainable Development in the Caribbean
- Pre-Service Postgraduate Diploma in Education for entry into Secondary School Teaching

Partnerships and Programmes

The launch of a new programme is always an exciting undertaking at The University as they usually come in response to a need perceived or expressed by our stakeholders. During the review year the St. Augustine Campus responded to the needs of the public and private sectors by engaging them in the formulation of new programmes. We continued to support the primary school system through the introduction of a revised **Bachelor's degree in Primary Education**. This general degree was re-vamped to allow for flexible entry and greater access through a variety of delivery modes. This is an in-service programme and the new blended delivery will make it easier for full time teachers to pursue the programme while working. Meanwhile, those who have already earned a first degree in another discipline can now prepare to enter the teaching profession by pursuing the new **Pre-service Diploma in Education**. Previously, the "Dip Ed" was open only to those already within the teaching service.

The new **Diploma in Accounting** is an excellent example of our partnership with the private sector. This Diploma replaces the CMA's Foundational Studies Programme, which had been offered at The UWI since 2008 and is offered in partnership with the Certified Management Accounting (CMA) body. The new programme is open to persons with any undergraduate degree and covers the foundational knowledge required by anyone seeking to become a professional CMA. Graduates not only earn their Diploma but they are prepared to successfully undertake the CMA Entrance Exam.

The **Certificate in Journalism** was developed in response to a request from the national media industry, given the rapid pace of change in the field of journalism. Designed for both beginning and experienced journalists, the programme equips graduates with the knowledge and skills to enter a newsroom and be able to hit the ground running. Programme content was developed by the UWI in conjunction with experienced media practitioners.

Veteran journalist and media magnate, Mr. Ken Gordon accepted the challenge to raise funds to ensure the viability of the programme. Support came from organisations such as One Caribbean Media Limited, the ANSA McA1 Group of Companies and the Trinidad and Tobago Publishers and Broadcasters Association.

Pre-engineering Programme

In September 2010 through the Open Campus/Trinidad the Faculty of Engineering successfully offered a new pre-engineering programme. The programme is unique in that it provides dual certification through the inclusion of vocational training components that include welding, electrical installation, masonry and safety in addition to the more traditional theoretical certification. Discussions were held with the Open Campus to expand the programme Caribbean-wide.

Scholarship of Teaching and Learning

In April 2011, the Instructional Development Unit (IDU) launched the **Educational Research Association (ERA)**, an umbrella body to focus on research in all educational areas at all levels, tapping into regional and international resources and expertise for a comprehensive research agenda. The goal of the association is to promote a culture of the teacher as researcher and membership is open to teaching practitioners at all levels and in all areas, within and outside of the UWI.

At the same time, the unit established the *Caribbean Teaching Scholar*, a biannual peer reviewed e-journal focused on research and the scholarship of teaching and learning (SoTL). The journal is meant to help fill an existing gap in the research about teaching and learning in the Caribbean context, and to move practitioners beyond personal anecdotes and experience towards the development of research and the incorporation of the resulting theories into practice.

UWI Postgraduate Certificate

in Tertiary Level Teaching and Learning (CUTL)

Fifteen out of 17 persons graduated from the third CUTL cohort in 2011. This brings the total number of staff who have completed the programme to 36. More than 30 lecturers were accepted into the CUTL programme starting in September 2011.

Master in Higher Education (MHEd)

Tertiary Level Teaching and Learning

Out of the first cohort of the MHEd programme, which commenced in January 2009, four students from the UWI successfully completed the programme in 2011. Among the second cohort of 14, which began in 2010, three are UWI lecturers who are expected to graduate in 2012. The School of Dentistry, the Department of Liberal Arts, the Department of Electrical and Computer Engineering and the Arthur Lok Jack Graduate School of Business are all represented in these two cohorts.

Focus on Assessment & Blended Learning

With staff expressing strong concern about assessment practices on the campus, the IDU incorporated this theme into many of the 21 workshops they hosted for staff and postgraduate students this year. Use of e-learning was expanded across all Faculties with more staff being trained to use myElearning. Lecturers are increasingly designing and re-designing their courses to accommodate blended modes of delivery (online and face to face). For example, in the Faculty of Engineering alone more than 150 courses use a blended mode of delivery. In a related initiative, an examination pilot project was conducted where students taking the Caribbean Civilisation course were allowed to write the exam from any computer without having to attend a specific venue.

Learning Outside the Classroom and the Country

Even as the Campus expands its blended learning options, there is a growing emphasis on providing opportunities for students to gain hands-on experience. Practical experience is built into the programmes at the Faculty of Medical Sciences and it is becoming more prevalent in the Faculty of Science and Agriculture, where often, the teaching environment is literally out in the field and examinations have been abandoned in some agriculture courses in favour of practical assessments.

Close ties built with industry partners over the years have made internships and vacation employment available to several students in Engineering, Social Sciences and Science and Agriculture. This year the Faculty of Social Sciences is reporting that students in our Tourism and Aviation Management programmes were afforded regional and international attachments respectively. In the case of the Aviation programme, this was undertaken at Westchester County airport in the USA. In the case of the Tourism programme, there were attachments at hotels throughout the Caribbean including Turks and Caicos Island and US Virgin Islands. Students in our Tourism programmes also participated in an educational tour to Cuba.

We are pleased to note that similar opportunities are opening up for students in the Faculty of Humanities and Education, particularly for those pursuing degrees in Film, and languages. With regard to the latter, the Faculty has entered into agreements with international organisations that allow our students to teach English at French Primary and Secondary Schools for as long as a year before returning to complete their studies.

Repositioning Science and Agriculture

Across the region there is an urgent need for competently trained professionals to help Caribbean economies become technology-driven, competitive and market oriented. The region must also address a host of developmental issues ranging from energy, food and nutritional security to environmental sustainability, climate change, poverty alleviation and rural development.

UWI & ACCA SIGN MOU

MR ROGER ACTON (LEFT), Regional Director - Europe and Americas, Association of Chartered Certified Accountants (ACCA) and Professor Clement Sankat, Pro Vice Chancellor & Campus Principal, The University of the West Indies (UWI) St Augustine Campus signed a Memorandum of Understanding (MOU) between The University and the ACCA on Monday 24th May, 2010.



ARE YOU GAME?

STUDENTS IN THE Department of Food Production, Faculty of Science & Agriculture participating in the Annual “Rabbit cooking fest, tasting and eating presentation”. The Non-ruminant Production class was divided into five groups, each of which prepared a rabbit dish for display and consumption. Prizes were awarded to the group with the winning presentations.



In response to this need the Campus has approved a proposal to split the Faculty of Science & Agriculture (merged in 1996) into two separate faculties of Food and Agriculture and of Science and Technology. Final approval is expected at the University Council meeting in April 2012 and implementation is scheduled for August of that year.

At the departmental level the Department of Mathematics was divided into a Department of Mathematics and a Department of Computing and Information Technology as of August 2011, new Department of Geography is proposed.

Changes to Liberal Arts and Law

A similar change is proposed at the Faculty of Humanities and Education where, pending final approval, a Department of Modern Languages and Linguistics and a Department of Literary, Cultural and Communications Studies will replace the existing Department of Liberal Arts.

Meanwhile, plans were well underway for the establishment of a full Faculty of Law at the St. Augustine Campus. New teaching staff have been recruited, library acquisitions were underway and student intake increased from an annual average of 40 to 160. As of academic year 2011/2012 the Faculty will offer Year II of the Law Degree at the St Augustine Campus for the first time since its establishment in the 1970s.

LIBRARY RESOURCES

Even with the widespread use of technology in academic research, the network of libraries at St. Augustine remains the beating heart of the campus. Through its impressive physical and ever expanding virtual resources, they provide students with access to a world of knowledge and provide a platform for researchers to share and collaborate.

An online journal platform was developed to allow various campus journals to be published online and the introduction of specialised software in the West Indian and Special Collections section has improved the processing of special collections making them more readily available for online research.

UWILinC

Together with Campus IT Services (CITS), the Library completed all preparatory work for the official launch and university-wide implementation of *UWILinC* in late 2011. *UWILinC* is a new portal created to provide a single point of search and discovery for the entire UWI Library information system across all four campuses. Library staff received training to familiarise them with the Primo software upon which this new research tool is built, and to empower and equip them to assist users more effectively. The Office of Marketing and Communications assisted in developing a communications strategy for the launch of *UWILinC*.

Special Projects & Special Collections

Preserving “the people TV” - The Banyan Archive

“Inside the people TV” – it’s a phrase familiar to West Indians across the region and for 30 years since its genesis in 1974, the mission of Trinidad-based Banyan Television has been to show the Caribbean people themselves, and to change the perception that the stories of the powerful, the establishment or those “from foreign” were the only stories that deserved to be seen and told.

This year the Library entered into discussions with Banyan Television and York University on a collaborative pilot project to digitise and catalogue the Banyan Archive. The Banyan archive consists of thousands of carefully preserved tapes containing priceless footage depicting authentic Caribbean culture – games, festivals, food, music and lifestyles, and interviews with hundreds of Caribbean icons, some of whom have passed on. This project is yet another step towards preserving the cultural heritage of the region and making it accessible to a new generation and those yet to come.

This is the BBC (Caribbean)

The first regular Caribbean broadcasts provided by the British Broadcasting Corporation (BBC) began in 1939, but it was not until 2010 that a full Caribbean news service was launched. Sadly, the global economic downturn took its toll and the service was among the first to go when the BBC announced plans to cut parts of its World Service. Copies of the sound and text content of the service’s radio and online output were donated to The University of the West Indies and staff at the Alma Jordan Library began this year to download and transfer news audio files for the period 1988-2011. The files are being converted to archival and web deliverable formats.

Carlisle Chang Part of World Memory

In 2004 the Main Library was bequeathed Trinidadian artist Carlisle Chang’s collection of photographs, slides, correspondence, newspaper clippings and other documents. This year the Libraries of the St. Augustine Campus celebrated the inscription of the Carlisle Chang Collection in the Trinidad and Tobago Memory of the World Register. The Register lists documentary heritage which has been recommended by the International Advisory Committee, and endorsed by the Director-General of UNESCO. Items must meet certain criteria regarding significance to the world and their outstanding universal value.

GRADUATE STUDIES: STRATEGIC AIM 2

TO MAKE THE
UNIVERSITY OF THE
WEST INDIES AN
INTERNATIONALLY
RECOGNISED CENTRE
OF EXCELLENCE
FOR GRADUATE
EDUCATION,
ESPECIALLY
RESPECTED AND
SOUGHT AFTER ...




Postgraduate enrollment continues to climb steadily. In 2010/2011 the number of PG students rose by 5.4% over the previous year to cross the 5,000 mark for the first time. With postgraduate students now accounting for 29% of the student population, the Campus continues to climb towards its goal of 33%. A closer look at the data reveals that the number of students registered for research degrees – MPhil and PhD programmes - rose by 3.5%, from 798 in the previous year to 826. Taught programmes remain popular and the offering continues to grow annually. There was a 15% increase in enrollment for these programmes.

Responsiveness to the specific needs of the region in industries and sectors such as Education, Aviation Management, Entrepreneurship and Biodiversity, has led to the development and introduction of several new taught Master's programmes over the years.

In 2010/2011 two new programmes were introduced, and least seven taught Master's and three Postgraduate Diploma programmes are proposed for the coming year. The Campus is determined to increase the number of students pursuing and completing research degrees. This is all part of a long-term plan to cement the position of the Campus and by extension The University, as the premier institution in the region for post-graduate study and research.

As a whole, the Campus has been paying more attention to identifying potential postgraduate candidates from among the undergraduate cohort, better facilities are being established for postgraduate students to allow them to work and, just as importantly, more fora have been developed share their ideas with their peers and faculty. The School for Graduate Studies and Research and the Instructional Development Unit have also been working to improve the systems and processes affecting throughput among research students including improving the quality of supervisory skills among faculty.

“THE CAMPUS IS DETERMINED TO INCREASE THE NUMBER OF STUDENTS PURSUING AND COMPLETING RESEARCH DEGREES. THIS IS ALL PART OF A LONG-TERM PLAN TO CEMENT THE POSITION OF THE CAMPUS AND BY EXTENSION THE UNIVERSITY, AS THE PREMIER INSTITUTION IN THE REGION FOR POST-GRADUATE STUDY AND RESEARCH.”



RESEARCH & INNOVATION

STRATEGIC AIM 3

TO BECOME INTERNATIONALLY RECOGNIZED AS A CENTRE OF EXCELLENCE IN RESEARCH, KNOWLEDGE CREATION AND INNOVATION ON MATTERS RELATED TO THE CARIBBEAN AND SMALL ISLAND DEVELOPING STATES.

Relevance and **impact** are the watchwords guiding the development of Research and Innovation on the St. Augustine Campus. Faculties sought feedback from students and representatives of related industries and sectors to help focus their research agendas. Below are just some of the major projects undertaken or completed this year and which have the potential to make a difference locally and regionally.

PROJECTS

mFisheries – Faculty of Engineering

Can a mobile phone change the lives and improve the livelihoods of low income earners in the Caribbean? Thus far, according to the preliminary findings of the mFisheries project, the answer is a resounding “yes.” mFisheries is a suite of mobile applications developed for persons working in the fisheries sector, from small scale fisher-folk, processors and retailers, to wholesalers and consumers. Smart phones allow users to access information on daily fish market prices, GPS navigation, a first aid companion and even a compass and SOS emergency signal. Forty-nine fisherfolk were involved in the project, many of whom were not computer literate. mFisheries is a two year project (2009-2011) funded by the International Development Research Centre, IDRC, under the umbrella of the Caribbean ICT Research Programme. The project was executed by the Communication Systems Group in the Department of Electrical and Computer Engineering at The University of the West Indies, St. Augustine. Support was provided by eight other public and private sector agencies. Further information on the project is available online at <http://cirp.org.tt/mfisheries/>

Early Childhood Education

– Faculty of Humanities & Education

A child’s first teachers are its parents and other adults who inhabit its first learning environment - the home. These early influences are powerful and impact the way children learn in the more formal pre-school and primary school environments. Recognising how important it is for educators to understand these influences, The University of the West Indies, Early Childhood Care and Education Project is partnering with the Syracuse University, College of Human

Ecology and Family Studies on a project to discover the state of early childhood education in the Caribbean and to assess the impact of both formal and informal approaches. The project was launched in 2008 and continued this year with two national surveys conducted by the UWI. The first looked at *Child Rearing Practices in Trinidad and Tobago - an Analysis of Cultural Beliefs and Practices* while the second focused on *Child Health and Wellness Survey in Trinidad and Tobago: the Kauffman Survey of Early Academic and Language Skills* - completed. Some 1500 households participated in each survey.

Diabetes Research Findings

– Faculty of Medical Sciences

Childhood diabetes in Trinidad and Tobago has tripled in the last ten years according to the results of the Diabetes Education Research and Prevention Institute (DERPI) Project which were presented in January 2011. The Project was established under The Bhagwansingh Hardware Trust to provide information about diabetes in children and adolescents in primary and secondary schools in Trinidad and Tobago and to determine early preventative measures. The research is important, particularly in a country where 25% of all hospital beds are filled with diabetic patients or people with related illnesses. The tests conducted on 67,000 children between the ages of five and 17. This is the first study of this nature and magnitude to be conducted in Trinidad and Tobago and the Caribbean.

Caribbean Fine Flavour Cocoa Industry

Commercialisation: Caribbean region (CAR-RFO) – Faculty of Science & Agriculture

There probably aren’t many recipes that allow you to substitute cocoa for bananas, but a number of Caribbean countries are pinning their economic hopes on exactly that. The Cocoa Research Unit has been working with CDE (Centre for Development of Enterprise, ACP/EU) to rehabilitate the cocoa industry in seven Caribbean countries where bananas, once their agricultural mainstay, has been in decline for some time. The countries to benefit from the project are Belize, Jamaica, Dominican Republic, Haiti, Dominica, Grenada and Trinidad and Tobago.

RELEVANCE & IMPACT

THE POWER TO BREAK THE SILENCE



WE'VE WALKED THE STREETS, heard the lectures and the blue bandaged bear can be spotted almost everywhere reminding us of the Break the Silence (BTS) campaign to end child sexual violence, run by the Institute for Gender and Development Studies (IGDS). But in communities across the country, people are feeling the difference and are determined that children should no longer suffer in silence.

Zorah Resalsingh is a retired nurse, a social work champion and community activist in Barrackpore, south Trinidad. With the support of the BTS, which includes access to educational resources such as publications, research, counselors and a national network of support, her church-based committee has successfully hosted outreach programmes that provide testing to determine abuse and counseling for children and parents to the members of the community. They have also felt empowered to help remove children from abusive homes and relocate them to safety.

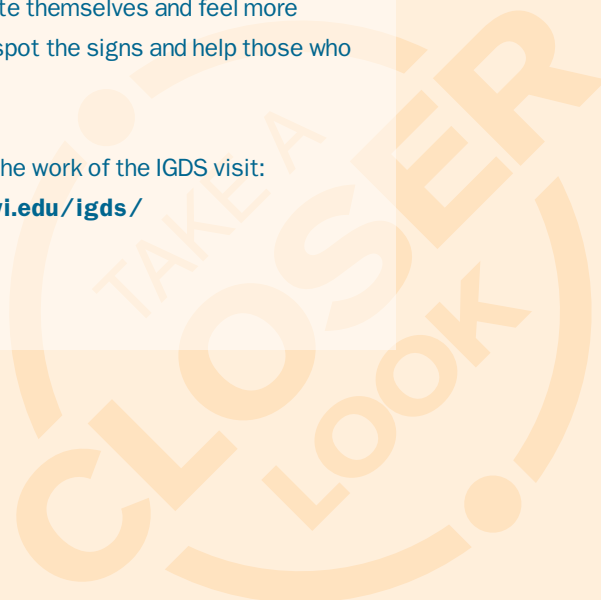


UWI Chancellor, Sir George Alleyne receives his BTS blue bear pin from Deputy Principal, Professor Rhoda Reddock.

In Tobago, Sharon Shade of the Bethel Police Youth Club says since their launch, people in the community who struggle with abusive situations have taken the opportunity to better educate themselves and feel more equipped to spot the signs and help those who need it.

For more on the work of the IGDS visit:

www.sta.uwi.edu/igds/



The overall goal of this project is to address the challenges faced by fine or flavour cocoa producers, particularly those experiencing declining production, low productivity, and food safety and other quality deficiencies. In the first phase the CRU will develop training material, conduct farmer field schools, investigate food safety gaps, and provide technical assistance and training on HACCP based food safety measures (hazard analysis and critical control points). In the second phase, the CRU will provide training on flavour profiling and branding. The final phase involves the establishment of a genebank and agro-tourism park in Jamaica.

UWI and FCIB “Partnering with the Private Sector” – Faculty of Social Sciences

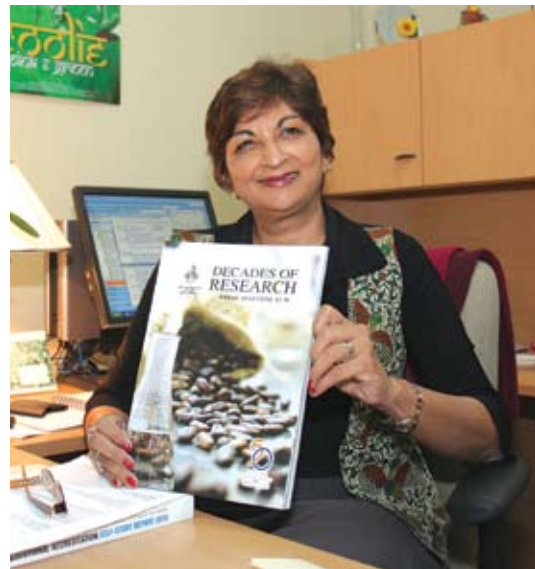
All CARICOM Central Banks should record equity flows by source and destination countries; and capital investment should be harvested from multinationals “not in an ad hoc manner” but “through some type of microfinance institution.” These were among the recommendations coming from St. Augustine economists who helped produce four research projects conducted under a Memorandum of Understanding (MOU) between The UWI and First Caribbean International Bank (FCIB). The University-wide project involved seven researchers in all. The St. Augustine Campus projects were titled “*CARICOM Cross-Border Equity Flows*” and “*Oil Boom, Rebuilding a Culture of Entrepreneurship and the Need for Micro-financing in a Petroleum Rich Sub-economy*”. The latter argued in favour of building a culture of entrepreneurship as a strategy for rebuilding the sub-economies of Mayaro and Point Fortin through entrepreneurship based on micro-financing provided by foreign multinational energy companies with operations there.

Launch of the Caribbean Centre for Competitiveness

According to the 2011/2012 Global Competitiveness Report compiled by the World Economic Fund, the most competitive country in the English-speaking Caribbean is Barbados which ranks number 42, with Trinidad & Tobago, Jamaica and Guyana trailing behind at 81, 107 and 109 respectively.

50 YEARS OF RESEARCH

DECADES OF RESEARCH: *UWI St. Augustine At 50*, was produced by the Campus to mark the accomplishments and impact of UWI's research over the last five decades. Edited by Professor Patricia Mohammed Chair, Graduate Studies, the book pays tribute to many dedicated researchers and is a useful tool for anyone interested in the different types of research taking place on the campus and their value to society.



The **Caribbean Centre for Competitiveness (CCfC)** was launched in March, 2010 to address the obstacles preventing the regional private sector from reaching its full competitive potential. The Centre will undertake research and a variety of other initiatives aimed at enabling regional institutions to generate and share world-class and Caribbean-specific knowledge products on private sector development and competitiveness. This is a cross-campus centre based at the St. Augustine Campus and funding is being provided by the Inter-American Development Bank (IDB) and the United Kingdom's Department for International Development (DFID) through a US\$750,000 grant to the UWI.

BOOK LAUNCHES

If the library is the heart of a university, then the published articles, journals and books written by our staff constitute our life blood. Dialogues 2010, hosted by the Department of Liberal Arts saw the launch of several books and journal collections including *Language Education and Policy in Fiji: A Culturometric Investigation of Ethnic Values*. Vols 1&2 by Béatrice Boufof Bastick (Lambert Academic Publishing 2010); and *Ancestories: Readings of Kamau Braithwaite's Ancestors* by Professor Emeritus Gordon Rohlehr (Lexicon 2010).

Three works of fiction were also launched: *Moving Right Along: Caribbean Stories in Honour of John Cropper* edited by Funso Aiyejina with Judy Stone and two award-winning works of fiction — Professor Emeritus Barbara Lalla's *Cascade: A Novel* (UWI Press 2010), winner of the UWI Press Inaugural Fiction Award; and Jennifer Rahim's collection of short stories *Approaching Sabbaths* (Peepal Tree Press 2009), winner of the prestigious Casa de las Américas Prize for Caribbean Literature in English.

Finally, there were three edited journal collections—“Where is Here: Remapping the Caribbean” *Journal of West Indian Literature* Vol. 18 No. 2, edited by Jean Antoine; “Caribbean Religion and Politics: A Model for Cultural

Change” *Wadabagei: A Journal of the Caribbean and its Diaspora*. 12 (3) Winter 2009, edited by Maarit Forde and Diana Paton; and “The Culture of Violence: A Trinidad and Tobago Case Study” *Caribbean Review of Gender* Vol 4: 2010, edited by Valerie Youssef and Paula Morgan.

Other books launched on the campus this year were *Soils of the Caribbean* by Professor Emeritus Nazeer Ahmad; *Health Communication in the Caribbean and Beyond: A Reader*, edited by Dr. Godfrey Steele; “CARICOM: Policy Options for International Engagement” edited by Professor Sir Kenneth Hall & Mrs. Myrtle Chuck-A-Sang; Dr. Anne Huggins Leaver's *Dudley Huggins: memoir of a West Indian's Journey* and “Export/Import Trends and Economic Development in Trinidad, 1919-1939 by the late Doddridge Alleyne.

PAPERS, PRESENTATIONS AND PUBLICATIONS

Apart from our academic teaching staff, whose published research is carried in the companion Faculty Report, a number of our professional and administrative support staff also present at conferences and publish in journals in their fields, based on research and observation. The Campus is pleased therefore to acknowledge the following works:

Campus Information Technology Services (CITS)

Conference Presentation

N. Alladin, D. Dhoray

CEAI Portal –A virtual bridge across the Caribbean unifying four campuses

The 8th Annual CampusEAI User Conference, June 2011, Cleveland, Ohio

Marketing & Communications

Conference Presentation

D.M. De Four-Gill

Find us on Facebook – the UWI experience

Third Public Relations, Marketing and Communications Network Conference - Changing Times, Changing Markets and Changing Priorities, November 2010, Melbourne, Australia.

Library Services

Conference Presentation

A. Dolabaille, F. Fraser and M. Pilgrim

Preserving and Documenting Social Memory: 1970 and 1990 Uprisings in Trinidad and Tobago.

SALALM LVI, Philadelphia, May 28 – June 1, 2011

K. Ramtahal

Opening Doors to our Cultural Heritage: The Caribbean Indian Museum of Trinidad and Tobago.

SALALM LVI, Philadelphia, May 28 – June 1, 2011

S. Renwick

Current Trends in Agricultural Information Services for Farmers in Trinidad and Tobago/Caribbean.

The World Library and Information Congress: 76th International Federation of Library Associations (IFLA) General Assembly and Conference, Gothenburg, Sweden, Aug 10 – 15, 2010.

S. Premchand-Mohammed and M. Busby-Garcia

Under one Roof.

ELUNA 2011 Hilton, Milwaukee, U.S.A., May 2011

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SERVICE TO UWI 12 & OTHER UNDER-SERVED COMMUNITIES

STRATEGIC AIM 4

TO CREATE AN OPEN CAMPUS TO ENABLE THE UNIVERSITY TO EXPAND THE SCOPE, ENHANCE THE APPEAL AND IMPROVE THE EFFICIENCY OF ITS SERVICE TO THE INDIVIDUALS, COMMUNITIES AND COUNTRIES WHICH IT SERVES.

The St. Augustine Campus continues to support the growth and development of the UWI Open Campus by assisting with the provision of physical infrastructure as well as programme development. We remain committed to improving the opportunities for students from around the region and the world to come together physically on our campus. We see this as an important part of our continued contribution to regional integration and a distinct benefit to our students.

The Campus supports initiatives that provide a flexible learning environment to students who need or prefer it. Evidence of this can be seen in our emphasis on blended learning, our investment in the Evening University and our support for the Open Campus.

SOUTH TRINIDAD

According to Campus Principal, Professor Clement Sankat, the expansion of the Campus into south Trinidad is a development he had envisioned since becoming Principal in 2008. The first phase of the UWI St. Augustine Campus at Penal/Debe will include the flagship Faculty of Law, as well as a multi-faculty building that will be fully equipped for multi-mode learning. There are also plans to establish a student dormitory, a student union building and other sporting and recreational facilities.

In October 2010, the Cabinet of the Government of Trinidad & Tobago agreed to allocate a 100-acre parcel of State land on the outskirts of San Fernando and at the entrance to Penal/Debe to help broaden access to tertiary level education in south Trinidad. The development of the “South Campus” will be funded under the Ministry of Science Technology and Tertiary Education and the Public Sector Investment Programme (PSIP).

The dedication of lands for the UWI St. Augustine Campus at Penal/Debe took place on February 24, 2011. The first intake of students is carded for 2013. Phase one of the project will include a Faculty of Law building and an outdoor recreation facility.

UWI ST. AUGUSTINE CAMPUS AT PENAL/DEBE

THE HONOURABLE Mrs Kamla Persad-Bissessar, Prime Minister, The Republic of Trinidad & Tobago unfolds the scroll handing over the lands to The UWI along with Sir George Alleyne, Chancellor, The UWI; and Prof Clement Sankat, PVC & Campus Principal, The UWI, St. Augustine.



UWI CHINA SIGN MOA



DIRECTOR, INTERNATIONAL OFFICE,
Mr. Sharan Singh (standing) assists UWI St. Augustine Principal, Prof. Clement Sankat at the signing of a new Memorandum of Agreement between the UWI and the People's Republic of China in December 2010. The other signatory was His Excellency, Mr. Yang Youming, Ambassador for the People's Republic of China in the Republic of Trinidad & Tobago (far right).

TOBAGO

The **Certificate in Dance and Dance Education**, and the **Practitioners Certificate in Drama/Theatre-in-Education** programmes were funded by The Tobago House of Assembly and approved by The University for teaching in Tobago in the 2010/2011 academic year.

Enhancing Education

In addition to the **Dip Ed Science** programme (offered for the second year), **Modern Languages and Mathematics** options were each offered for the first time in Tobago during the review period. The BEd ECCE programme was continued for the second year. Both programmes were delivered in the face-to-face mode. This effort has been facilitated by the Dean of the Faculty of Humanities and Education, the Campus Principal and the Tobago Hospitality and Tourism Institute.

A Boost for Business Studies

In September 2010 the **International Master in Business Administration (IMBA)** programme offered by the Arthur Lok Jack Graduate School of Business became the first face-to-face Master's programme to be offered in Tobago.

UWI 12+1

Lectures Live Online

The Faculty of Social Sciences collaborated with the Open Campus, St Kitts-Nevis to offer "**Summer**" programmes for the first time via live streaming of lectures. The pilot programme included two courses from the Department of Economics and was available to specially admitted students of the Open Campus in St. Kitts and Nevis. The Department of Management Studies is also collaborating with the Open Campus in the development and delivery of the BSc Accounting Special.

Regional Research

Across the Campus, research is taking place that will directly impact the countries which comprise the UWI 12+1. At the SALISES, for instance, an IDRC/SSHRC funded **project on climate change** pays special attention

to the island of Bequia in **St Vincent and the Grenadines** and to the Barrier Reef in **Belize**. One student from each of these countries was offered an undergraduate scholarship from the funds available and should start their programme of study in the 2011/2012 academic year. Also at the SALISES, one MPhil student is producing a thesis devoted largely to **disaster management in Grenada** while students pursuing the MSc Development Statistics have been encouraged to and have actually pursued research catering to the needs of UWI 12+1 countries, in particular **St. Lucia** and **Montserrat**.

Beyond UWI 12+1

The Faculty of Engineering at St. Augustine facilitated the development of an Engineering Programme at the UWI's Mona campus this year while the Faculty of Humanities and Education began working with Anton de Kom University of Suriname to design, develop and deliver an MA History programme there. That faculty also initiated discussions on the possibility of a joint MA in Latin American Studies between the Universidad Nacional de Costa Rica and the UWI.

MEMORANDA

UWI and China sign MOA

A new three-year Memorandum of Agreement, between the Confucius Institute of the People's Republic of China and The UWI St Augustine Campus, provides for instructors from the Confucius Institute to teach Mandarin language and promote Chinese culture through The UWI Centre for Language Learning (CLL).

The MoA was signed in December, 2010 by His Excellency, Mr. Yang Youming, Ambassador for the People's Republic of China in the Republic of Trinidad & Tobago and Professor Clement K. Sankat, UWI Pro Vice Chancellor and St Augustine Campus Principal.

The UWI also signed an agreement with the Crops Research Institute of Guangdong to engage in collaborative research in crop sciences. This research will target food security challenges facing the Caribbean.

UWI / ACCA MOU

The University of the West Indies (UWI) and the Association of Chartered Certified Accountants (ACCA) signed a Memorandum of Understanding (MOU) in May 2010. Through this MOU outstanding graduates in accountancy may earn recognition through the provision of prizes, and UWI students may have access to ACCA continuing professional development seminars.

UWI signs Workforce Research MoU

In May 2011, the Ministry of Science, Technology and Tertiary Education (MSTTE) and the University of the West Indies, St. Augustine (UWI) signed a Memorandum of Understanding (MOU) to mark the implementation of a Project related to a Centre for Workforce Research and Development (CWRD).

The CWRD project is designed to track, monitor, analyse and forecast labour market trends, skills gaps, training needs, government initiatives and ascertain the impact of the free movement of labour on the Trinidad and Tobago and CSME economies.

The project is being supported by the European Union with funds under the 9th EDF (European Development Fund). Project management falls under the UWI Business Development Office (renamed the Research Development & Knowledge Transfer Office in 2012) and implementation is to be carried out by the UWI Trade and Economic Development Unit.

RELEVANCE & IMPACT

THE GENE OF THE BEAN

OIL MAY BRING THE REVENUE, Carnival may get us all the attention, but to real chocolate connoisseurs, Trinidad and Tobago's most valuable asset lies at the International Cocoa Genebank, Trinidad (ICG,T) – the world's most diverse collection of live Cocoa specimens and, therefore, the DNA of a vast number of the different species of cocoa grown around the world.

The ICG,T is curated by UWI's Cocoa Research Unit (CRU) and far from being some cold sterile storage unit – the image usually conjured up by those not in the know, it is really a collection of 12,000 trees, representing the four major cacao groups – Criollo, Forastero, Trinitario (used primarily by the world's finest and exclusive chocolatiers) and Refractario. It is housed on a 40 hectare estate located at the University Cocoa Research Station at Centeno.

In a way, the ICG,T is to cocoa what Jurassic Park (albeit fictional) was to the dinosaurs. The genesis of the collection lies in the ventures of Dr. F. J. Pound in the 1930's into the areas of Trinidad where cocoa abounded, then to Ecuador and the Upper Amazon. The collection continued to grow with material sourced from other researchers' expeditions to South and Central America and other Caribbean islands. Then, in the wake of environmental and economic challenges facing the cocoa industry around 1980, the ICG,T came into being as a store for these invaluable specimens. It was established between 1982 and 1994 under the mandate of the UWI's CRU.



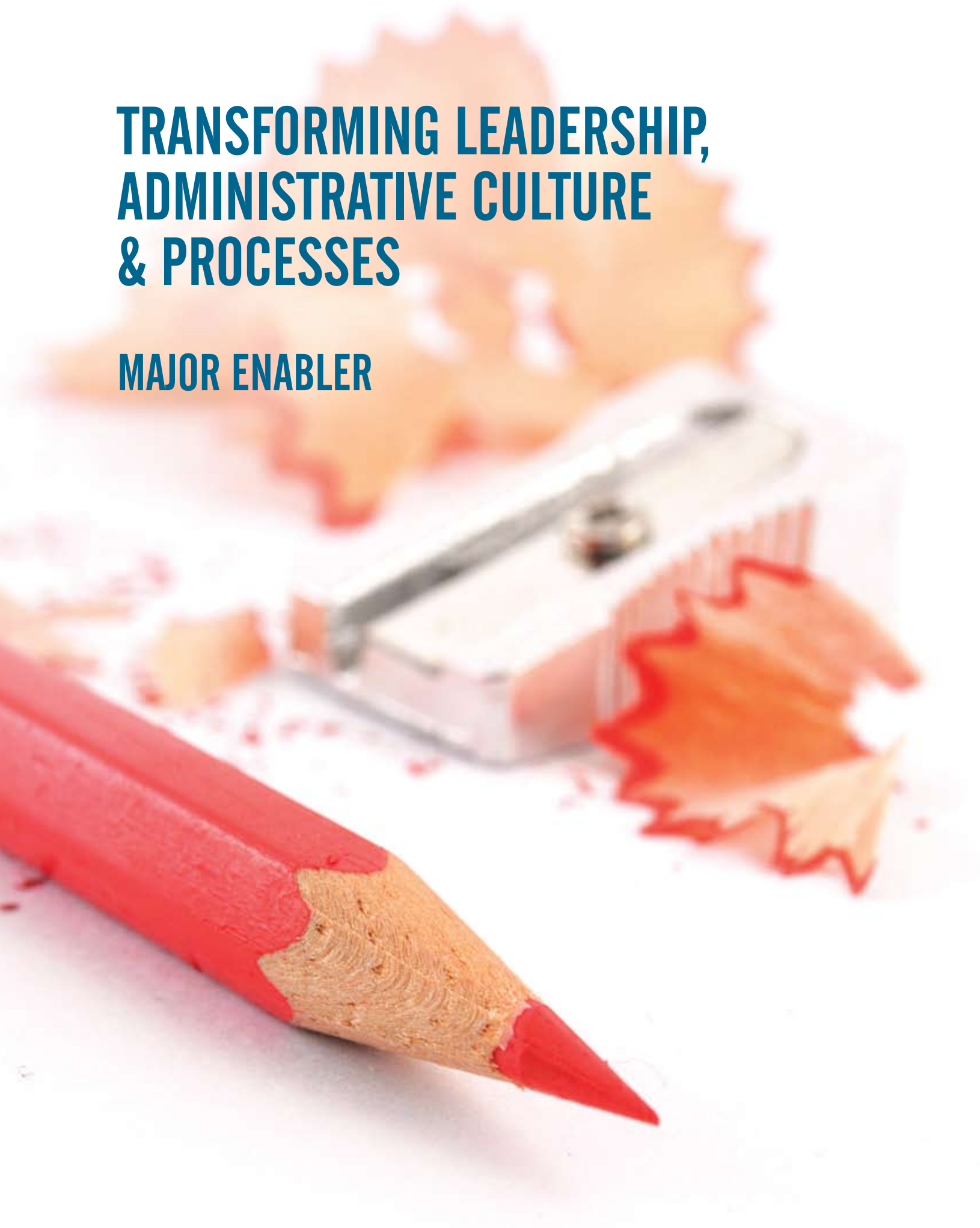
Recognised as a "Universal Collection" by Bioversity International, the genebank is used by scientists and researchers from all over the world and will support the revitalisation of the regional industry. Research conducted at the ICG,T aids in cocoa germplasm enhancement and breeding programmes and results impact resistance to disease and pests, cocoa flavor, and, consequently, the delight of chocolate lovers around the globe.

It is expected that the project will :

- assist the MSTTE in gathering information on existing and projected labour market needs, by industry; academic qualifications of school leavers including drop outs; demographic data, current and projected and graduate tracer studies.
- facilitate a more structured system of planning and development within the CSME region, in which the Government will be better able to meet the needs of the workforce through more relevant graduate output.
- make The UWI a regional storehouse of labour market information producing labour surveys, tracer studies of graduates, skills gap analysis and assessments of demographic and attitudinal profiles of the workforce, particularly as they relate to the movement of skilled persons within the CSME.

TRANSFORMING LEADERSHIP, ADMINISTRATIVE CULTURE & PROCESSES

MAJOR ENABLER



Repositioning our Campus for the future depends on our ability to meet the goals set in the fifth Strategic Aim of the 2007-2012 Strategic Plan. The main initiatives undertaken in this area, particularly those related to the institutional accreditation and strategic planning processes require that we define a vision of the future and the role the Campus must play in it.

INSTITUTIONAL ACCREDITATION

After two years of what can best be described as institutional soul-searching, the St. Augustine Campus of The UWI was awarded institutional accreditation by the Accreditation Council of Trinidad and Tobago (ACTT) in May 2011, for a period of seven years, the maximum length of time possible.

In its report to the ACTT, the independent evaluation team described the UWI St. Augustine Campus as a “model university” when compared with similar institutions they had evaluated in the Caribbean, Asia, the UK and the United States.

The Campus is working to implement the recommendations set out in the report.

INTERNATIONALISATION

The University of the West Indies aims to be the first choice for the region’s top students as they move on to tertiary education. These students often have their pick of prestigious universities across the globe and therefore, our university and our campus must be able to compete on a global scale. The International Office at the St. Augustine Campus has been broadening its scope from just administering the Student Exchange programme to promoting the internationalisation of the UWI – ensuring that as we implement and update our plans and goals, we take into account the need to ensure that everything we do, including teaching, research, administration and physical facilities meet international benchmarks. The IO has been promoting this concept across the St. Augustine

UWI SIGNS MOU WITH MSTTE

THE HON. FAZAL KARIM, Minister of Science, Technology and Tertiary Education and UWI St. Augustine Principal, Prof. Clement Sankat at the signing of a Memorandum of Understanding (MOU) to mark the implementation of a project related to a Centre for Workforce Research Development (CWRD).



ACCREDITATION



FROM LEFT TO RIGHT: Dr. Sandra Gift – Institutional Accreditation Coordinator, Dr. David Wissmann – Evaluation Team member, Dr. Frederick Emshousen – Evaluation Team leader, Ms. Jo-Ann Georges – Assistant Registrar Campus Records, Professor Richard Lewis – Evaluation Team member, Dr. Trevor Gardner – Evaluation Team member and Mrs. Deborah Souza-Okpofabri – Self-Study Coordinator.

Campus and the wider university as part of its mission to ensure that as many UWI students as possible get a global education and that they all get a world class education.

LEADERSHIP TRAINING

The ability to meet the challenges facing the Campus depends heavily on its staff and their ability to transform the leadership and culture of the institution. The Campus launched two new programmes to foster leadership skills at all levels. The **Management Development Programme** was introduced to help Heads and Deans better understand their roles as managers and leaders. Meanwhile, the **Talent Development Programme (TDP)** is a new year-long programme targeting staff at less senior levels, honing key skills needed to help faculties and departments achieve their strategic goals, and opening up opportunities for greater responsibility and promotion.

NAMES AND SPACES

This year the Campus bade farewell to the old Works Department which was renamed the **Division of Facilities Management**. Mr. Suresh Maharaj was appointed its new Director, replacing retired Estate Manager, Mr. Kenrick Nobbee. Beyond the name change, the move calls for the transformation of the former department into one that is more modern and responsive. At the same time, one of the first acts of the newly renamed department was to remove almost all of the fences that have demarked the main campus over the last decade or so. The move is in keeping with the initiatives outlined in the Campus Master Plan. Apart from opening up the physical space of the campus it may also be seen as a symbolic removal of barriers among staff

SURVEYING THE SCENE

The University's Office of Planning and Development has introduced a number of surveys to support student recruitment and retention programmes. This year the Student Experience Survey, better known as **Speak Your Mind (SYM)**, was introduced to poll the feelings of current

RESPONSIVENESS

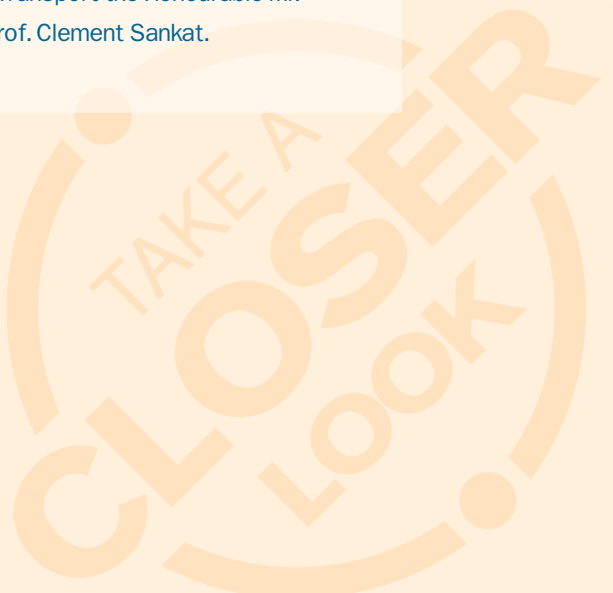
THE VIEW FROM THE SOUTH

LIFE FOR STUDENTS from south Trinidad can be divided into two time periods – before the bus and after the bus. That’s the difference the UWI/PTSC shuttle service between St. Augustine and San Fernando has made.

Speaking with students waiting for the bus one afternoon, they said that the new service has made the commute shorter, safer, comfortable and at \$8 a ticket, more affordable. The 6:30am-9:30pm schedule also means there are no more excuses for missing that 8:00am tutorial or that late night class – the only drawback perhaps, depending on your perspective.

Looking ahead to the opening of the new South Campus, “south students” admit that while they would save significantly on transportation costs, rent, groceries and time away from loved ones, they would have at least one regret - the loss of independence that comes from renting or just leaving their familiar southland on a daily basis.

This service was launched at the 2010 Matriculation Ceremony, by the Prime Minister of Trinidad and Tobago, the Honourable Mrs Kamla Persad-Bissessar, UWI Vice Chancellor, Prof. E. Nigel Harris, Minister of Science, Technology and Tertiary Education, the Honourable Mr. Fazal Karim, then Minister of Works and Transport the Honourable Mr. Jack Warner, and UWI St. Augustine Campus Principal, Prof. Clement Sankat.





HISTORIC SIGNAGE

THE ALMA JORDAN

Library in the quadrangle of the main campus is one of the landmarks whose historic significance is highlighted on new signage.

students about services provided by the Campus, and a **First-Year Retention Survey** was drafted. The POffice of Planning and Development at St. Augustine also completed a report examining the high failure rates among some undergraduate courses, and the **2010 Employer Survey** where the local corporate community was asked for their views on the readiness of UWI graduates for the world of work. Among the initiatives planned for the following year is another survey to determine the relationship between entry qualifications into The University of the West Indies and the quality of degree achieved at graduation.

ALCOHOL POLICY

The findings of a 2009 survey on the “Prevalence of Alcohol Use Disorders on The UWI St. Augustine Campus,” conducted by the Health Service Unit (HSU) formed the basis of the Alcohol Policy which was approved at both the Academic Board meeting and the Campus Financial and General Purposes Committee meeting during the review period.

An Alcohol Monitoring Committee has been established to implement a plan to educate staff and students about the policy. The Committee’s areas of focus include an applications and approvals process; a communications strategy; an education and health promotion strategy; security and enforcement guidelines; marketing and sales/ guidelines for bar operation and training.

A WARMER WELCOME

The St. Augustine Campus attracts staff from around the world but relocating to a new country and a new culture is never easy so our Human Resource division has devised a new programme to improve the joining experience of new Academic, Senior Administrative and Professional (ASAP) staff. Placement of dependents in schools and immigration matters were among the major issues needing attention. With regard to the latter, for much of the 2010/2011 academic year the Campus was engaged in negotiations with the Ministry of National Security for a

new system that would make immigration matters easier for staff and students. Those negotiations were completed just in time for the start of the new academic year when, for the first time, we able to provide our regional and international students with an on-Campus immigration service.

An immigration official was assigned to the Campus for two days to process the passports and landing certificates of our registered students. This new service reduced the time spent by students away from classes by eliminating the journey to the Immigration Division in Port of Spain.

A total of 97 students benefitted from this pilot initiative and it is anticipated that the Ministry of National Security will continue to provide this dedicated service at the beginning of each semester.

Members of staff from the International Office, Student Advisory Services, Registry - Admissions Office and the Office of the Campus Principal all contributed to the success of this pilot initiative.

TRANSFORMATION THROUGH TECHNOLOGY

Over the last year The Campus IT Services department (CITS) engaged in projects aimed at increasing administrative efficiency and improving student services, including security. Among them was the introduction of a new cost effective **IP/Voice PBX** solution that should lead to lower telephone costs across the campus and make cross-campus collaboration easier and cheaper following full implementation in August 2011.

STUDENT PORTAL

In 2011, The UWI developed a new interface for use by the student population. The integrated **my.uwi.edu** student portal project became one of a number of strategic projects aimed at establishing a single, virtual space for The University of the West Indies. My.uwi.edu replaced the existing versions of student portals (mysta)

and serves as a standardised student portal system across The University. One of the main features is a new email account for students, which replaces the old ID number based email. This new email service powered by Microsoft Live@edu provides students with an upgraded 10GB email inbox. Students also benefit from a single sign-on password, which gives them access to all online services and resources including mySecureArea, MyEmail, myElearning and Library Catalogues.

OUTREACH



Members of the campus community continue to share their knowledge and expertise formally through technical advice to regional governments, organisations and other public entities; and informally through public education in the forms of newspaper and magazine articles and appearances on the electronic media. At times direct assistance is provided, for instance; our Human Resources department continues its relationship with a school in Aranjuez, providing mentorship to students; and our staff and students conduct clinics in a variety of sports to young teams from across the country. In addition, even as the Campus pushes for more courses to be offered using both face-to-face and online teaching and learning, more courses across all faculties are incorporating community service projects into their coursework to give students practical experience and to instil a sense of community responsibility. Below are examples of just some of the programmes and initiatives conducted by the campus to help us connect with our surrounding community.

MEDICINE

The St. Augustine Campus continues to provide much needed services to the general public. Most senior staff conduct weekly clinics at public hospitals across the country. The **Radiology Unit** continues to provide services including on-call commitments in diagnostic radiology to patients of the Eric Williams Medical Sciences Complex, Mt Hope. The **Psychiatry Unit** provides services for the North Central Regional Health Authority, including an inpatient service, a consultation-liaison service and one outpatient clinic. The **Dental School** is successfully running the Special Needs Dental Clinic, the first of its kind in the Caribbean. The Telehealth Programme at the Mt Hope Children's Hospital, launched in 2004, continues to use two-way interactive video to provide various health care services such as patient consultations and continuing medical education for health care professionals.

SPORTS

The Sport and Physical Education Centre (SPEC) provided mentorship for Jehue Gordon, Gold Medalist hurdler at the Junior World Championships 2009 and professional athlete. The UWI Men's Football Team won the UTT Tertiary Football League for the third consecutive time while the UWI Cricket Team also captured titles in the 20/20 Trinity Cricket League for the second consecutive year and also the Cave Hill Inter-Collegiate 20/20 Cricket Tournament. The UWI Netball team captured titles in the UTT Tertiary Netball League and the Courts All Sectors League (Alternate Division). The UWI track and field team produced medal winners at both the Hampton International Games and the NAAA National Cross Country Championship while the UWI Women's Tennis Team also captured the East Zone Club Championship title.

Intercampus Games

In May 2011, 153 students together with 30 support personnel, including coaches, physiotherapists, technical staff and cheerleaders, represented UWI St. Augustine at the **Biennial Campus Games in Cave Hill, Barbados**. The St. Augustine contingent competed in basketball, cricket, football, hockey, lawn tennis, netball, swimming, table tennis, track & field and volleyball. The Campus tied for second place, securing major wins in swimming - the first in twenty-eight (28) years. The Table Tennis team has been undefeated since 2007. This major sporting event provides an opportunity for hundreds of students from across the three campuses, and representatives from the Open Campus, to come together as one university.

UWI SPEC Half-Marathon

The UWI SPEC International Half-Marathon attracted a total of 1000 local and international athletes. Sponsorship was sourced from the corporate world. First Citizens has been our presenting sponsor for a few years, and have chosen to sign a three year contract as presenting sponsor for this, one of the most well organised half marathons in the region. Kenyan Simon Sawe completed the 2010 race in a quick time of one hour, 07 minutes 07.1 seconds ensuring victory in the event.

STUDENT COMMUNITY ENGAGEMENT

The Campus supports activities that encourage students to give back to society and to develop a sense of civic responsibility, while being exposed real world opportunities for applying their knowledge and engaging in learning beyond the academic environment. In an effort to provide greater structure to this programme of volunteerism and to include it under the framework of community engagement that is being considered, a number of voluntary organisations have been asked to register with the Student Advisory Services. Guidelines for participation have been developed by the SAS and they have reported an overwhelming response from those wishing to be a part of the Programme.

The Co-curricular Credit programme is also to be reviewed and restructured with a view to expanding the offerings, increasing participation and clarifying the criteria for assessment of participation.

GIVING BACK – THE UWI ALUMNI ASSOCIATION (TT CHAPTER)

In Cash ...

From fund-raising to 50th Anniversary events, it was a busy year for the TT Chapter of the UWI Alumni Association. Through various fundraising events the Chapter was again able to award five individual bursaries of \$5,000.00 each to deserving undergraduate students.

... and in Kind

This year one Alumni Association initiative, the **World of Work** programme celebrated its 20th anniversary. The programme conducted jointly by the UWIAA (TT) and the Student Advisory Services (SAS) is sponsored by Republic Bank and includes lectures, Mock Interviews and a Recruitment Fair for interested students of the graduating class. Forty alumni volunteered to serve as interviewers on mock interview panels.

A similar number of alumni volunteered their time to the 2010/1011 **Mentorship programme**. This programme has attracted increasing alumni support over the last three years thanks to the introduction of regular feedback sessions and entry and exit surveys for both mentors and mentees.

Special Events

The T&T Chapter actively participated in the planning and execution of the St Augustine Campus 50th Anniversary activities, including a successful marquee event in October 2010, the all inclusive fete entitled “**the Gathering**” which was billed as an Alumni reunion event. Together with the Campus, the Chapter hosted the **Distinguished Alumni Awards (DAA)** to showcase the quality of UWI graduates. In keeping with the celebration of the 50th anniversary of the Campus, the Chapter celebrated 50 distinguished alumni in April 2011.

The Chapter also sponsored a new Alumni category of the **UWI SPEC International Half Marathon**. Initially open only to Alumni of the St Augustine Campus, eligibility will be expanded to all UWI alumni resident in Trinidad and Tobago.

Looking Ahead

It is estimated that there are some 30,000 UWI alumnus currently living in Trinidad & Tobago. At present, membership in the TT Chapter stands at about 18% but there are plans to **increase membership by 15%** through 2013. The Chapter is using the results of a membership survey to help identify ways to attract new members from a base that is increasingly younger and female dominated. There are also plans to **establish a Tobago sub - chapter**, catering to the special needs of members who live in the sister isle, and an **Alumni services directory**.

PROFESSORIAL LECTURES

Each year the Campus celebrates the elevation of some of its senior teachers and researchers to the rank of Professor with their Inaugural Professorial Lectures. These lectures are free and open to the public. During the review period we celebrated the work of the following members of the campus community:

Professor Ann Marie Bissessar

Head, Department of Behavioural Sciences,
Faculty of Social Sciences

“Regulation, the Regulatory State, Agency and Autonomy: The Case of Anti-Money Laundering Regulation in a Small State.”

Professor Patrick K Watson

University Director of the Sir Arthur Lewis Institute of Social & Economic Studies (SALISES) and
Professor of Applied Economics

“Data Deficiency and Development: an Unresolved Caribbean Dilemma”,

Professor Indar Ramnarine

Professor of Applied Ichthyology
(Fisheries and Aquaculture),

“Fisheries in Crisis: Is Aquaculture the Saviour?”

Professor Winston G. Lewis

Professor of Industrial Systems Engineering

“The effectiveness of IMS in the manufacturing of musical steel drums”

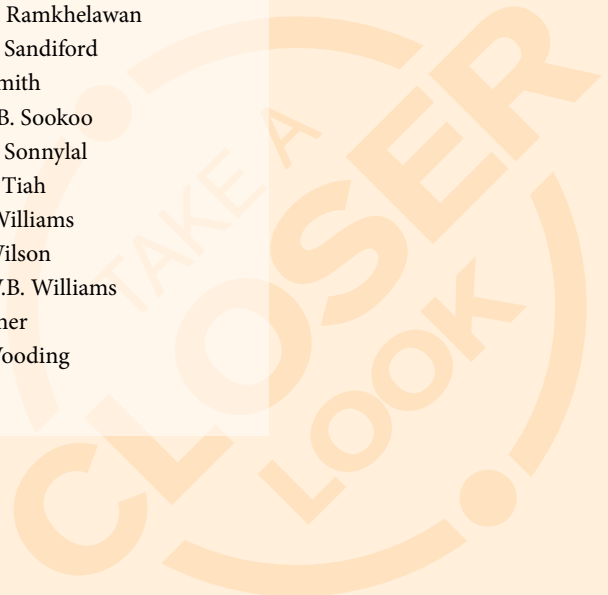
HAITI

A year after the earthquake that devastated Haiti, the plight of the people there had faded from the front pages even as thousands struggled daily to rebuild their lives. Members of the campus community engaged in projects to keep up public interest in the continued struggles in that country and to directly provide assistance.

50 UWI DISTINGUISHED ALUMNI AWARDEES



1. Mr. Sasha Addo
2. Mr. Justice Ivor Archie
3. Mr. John E. Arnold
4. Dr. Rollin Bertrand
5. Prof. Jacqueline Braveboy-Wagner
6. Major General Edmund Dillon
7. Mr. David Dulal-Whiteway
8. Ms. Stephanie Elder-Alexander
9. Mr. Hayden Ferreira
10. Mr. Sterling Frost
11. Mr. Colin Granderson
12. Ms. Cheryl Greaves
13. Ms. Hyacinth Guy
14. Prof. Tisha Harper
15. Mr. Carlos Hee Houn
16. Mr. Ronald Hinds
17. Mr. Larry Howai
18. Mr. Rodney Jagai
19. Dr. Carol James
20. Mr. Malcolm Jones
21. Dr. Esau Joseph
22. Mr. Prior Joseph
23. Mr. Jason Julien
24. Mr. Khafra Kambon
25. Ms. Catherine Kumar
26. Dr. Hollis Liverpool
27. Mr. Mark Loquan
28. Dr. Kumar Mahabir
29. Ms. Sandra Marchack
30. Mr. Lutalo Masimba
31. Mr. Jerome Maxwell
32. Dr. Safeeya Mohammed-Bhagan
33. Dr. Karen Nelson
34. Dr. Compton Laurence Paul
35. Mrs. Angella Persad
36. Dr. Nicole Laurine Phillip
37. Dr. Krishna Pulchan
38. Dr. Dyanand Raj Kumar
39. Mr. Jwala Rambarran
40. Sen. Subhas Ramkhelawan
41. Mr. Simeon Sandiford
42. Mr. Keith Smith
43. Mr. Suresh B. Sookoo
44. Mr. Sookoo Sonnylal
45. Mr. Eugene Tiah
46. Mr. Ewart Williams
47. Mr. Selby Wilson
48. Mr. Peter W.B. Williams
49. Dr. Lise Winer
50. Mr. Bevil Wooding



The Campus Principal, Professor Clement Sankat and Mr Ewart Williams, Governor of the Central Bank of Trinidad and Tobago and current Chair of the UWI St Augustine Campus Council, hosted a press conference in September 2010 to launch an appeal to the public at large to support the university's "UWI for Haiti" fundraising drive.

The goal was to raise money to support the rebuilding effort in Haiti and to support the 54 student from the State University of Haiti who were accepted by UWI St Augustine to complete their degrees. To date the Campus has raised TT\$1.5 million.

The students themselves were brought to Trinidad on a special Caribbean Airlines flight. Most were enrolled in programmes in Engineering and Agriculture and by May of the following year, all had graduated and returned home to contribute to the rebuilding effort.

Other forms of support came from across the Campus. For instance, at the Faculty of Humanities and Education, the French-Lexicon Creole Course was reoriented to focus on Haitian Creole in response to the needs of experts going to Haiti to provide support in response to the earthquake tragedy.

Carnival 2011 saw the birth of *Jouvay Ayiti – the Mudder of Civilisation*, a J'Ouvert band presented by the Department of Creative and Festival Arts (DCFA) invited masqueraders to make their own mas. More than just a mud band, *Jouvay Ayiti* was inspired by the earthquake that devastated the country in 2010 and sought to remind the public of Haiti's contribution to the heritage of the region.

HELP FOR HURRICANE VICTIMS

Hurricane Tomas ravaged St. Lucia and St. Vincent and the Grenadines at the end of October, 2010. The two islands sustained severe damage, mostly structural and infrastructural with cost estimates of millions of Eastern Caribbean Dollars. With hundreds of students from both islands attending the St. Augustine campus, many were touched personally by the tragedy.

The Guild of Students at The UWI, St. Augustine Campus, collected food and supplies in aid of hurricane victims and worked with the Grenadines Student Association (VINSAs) and St. Lucian Students Association (LuSATT) in order to get supplies needed to aid in the restoration/relief efforts of both nations. The collection drive targeted both students and staff.

LECTURES & CONFERENCES

50th Anniversary Distinguished Lectures

As part of the celebration of the 50th Anniversary of the St. Augustine Campus, a series of Distinguished Lectures were held. FIFA President, **Dr. Joseph Sepp Blatter** kicked off the series in September 2010 at the UWI Learning Resource Centre speaking on '*Sport as a Catalyst for promoting National Development and Solidarity*'; in November of the same year, President and Vice-Chancellor of the University of New Brunswick, **Dr. H.E.A. (Eddy) Campbell** addressed an audience at the T&T Chamber of Commerce on '*Partnerships and Prosperity*'; and at the Daaga Auditorium in March 2011, President and CEO of the Commonwealth of Learning, **Sir John Daniel** gave his insight on '*The Future of Universities: New Dynamics for Development*'.

Conferences

The Campus hosted a number of local, regional and international conferences during the period, including the **Annual Conference on the Economy (COTE)** which focused on "*Economic Policy Formation and Program Implementation in the context of the Caribbean Reality*"; the **29th West Indies Agricultural Economics**

Conference: *Agribusiness as the Path to Sustainable Agricultural Development in the Caribbean*, was co-hosted by the Department of Agricultural Economics and Extension and the Ministry of Agriculture St. Vincent and the Grenadines, in St. Vincent and the Grenadines; and the Department of Geomatics Engineering and Land Management hosted its **Land Conference 2011**, on the theme “*Land Ownership in Trinidad and Tobago: Issues and Challenges*”.

The Sir Arthur Lewis Institute of Social and Economic Studies (SALISES) hosted a conference on *Sustainable Development of Coastal Communities: Challenges and Solutions*; and the **National Conference for Environmental Management** was hosted by The University of West Indies (UWI), the University of Trinidad and Tobago (UTT) and a coalition of NGOs.

The Department of History, in collaboration with SALISES, CENLAC, local organisations and trade unions, marked the 40th anniversary of the Black Power Movement with the **International Black Power Conference** looking at the origins of the movement, the movement itself, its impact on all aspects of society and developments after 1970.

Below we highlight a few more lectures, conferences and fora on topics that varied from media to sports and from solar energy to sexual abuse:

Sustainable Prosperity

Professor Ricardo Hausmann, Director of Harvard University’s Center for International Development, delivered a lecture on “*Achieving Sustainable Prosperity in Trinidad and Tobago*.” He analysed Trinidad and Tobago’s productive stance, reflected upon the opportunities ahead and how to seize them.

Media Broadcasting Rights

The UWI/FIFA/CIES guest lecture in February 2011 featured **Mr. Cem Ülkeroğlu**, Managing Director of STELIA Sport & Media Ltd. Speaking on the tendering processes for television and broadcast rights for international sports competitions, as well as the tools and skills needed to present a winning proposal.

Child Sexual Abuse

The Institute for Gender and Development Studies hosted the Break the Silence: End Child Sexual Abuse Regional Conference in May 2011. The conference theme was “Understanding and Preventing Child Sexual Abuse and HIV Risk: Presentation of Research Findings and an Intervention Model.”

Sustainable Energy

Addressing one of the most pressing problems facing the region – the need for sustainable energy—the second Anthony N. Sabga Caribbean Awards for Excellence/UWI public lecture featured **Mr. James Husbands**, Barbadian solar energy entrepreneur, and the ANSA Caribbean Awards 2008 Science & Technology laureate. Mr. Husband’s lecture was titled “*Renewable Energy, Achievements and Opportunities for the Caribbean*.”

Bullying, Domestic Violence and Rape

The Department of Behavioural Sciences presented a free public seminar on Bullying, Domestic Violence and Rape in April 2011. The seminar highlighted the way these issues affect society at various levels, including ethnicity, age and gender.

UWI 50TH CELEBRATIONS

AT THE 50TH ANNIVERSARY FETE - “The Gathering” - the Campus welcomed back hundreds of alumni and former campus Principal, now President of the Republic, His Excellency Professor George Maxwell Richards and Dr. Jean Ramjohn Richards and Dr. Sherene Kalloo



HIV Awareness

The UWI Student's Guild, in collaboration with Red Initiatives, hosted 'I am,' a concert focusing on Human Rights and the many issues that lead to HIV and STI vulnerability, particularly on campus. The event combined entertainment and education to promote HIV prevention, stigma and discrimination and Human Rights, gender based violence, peer pressure, substance use and low self esteem. The interactive concert mixed social commentary and comedy with multimedia presentations and socially inspired performances. There was HIV testing and condom distribution on campus on the day of the concert.

Road Traffic Crashes

The Occupational Environmental Safety and Health (OESH) programme in the Department of Chemistry hosted a seminar on “*Road Traffic Crashes in Trinidad and Tobago*,” in June 2011, at the Hilton Trinidad and Conference Centre. The issue of road traffic crashes is of particular interest to the OESH as these accidents claim more fatalities than any other area in this field. Moreover, road safety continues to be a major public health and social issue in Trinidad and Tobago. The seminar provided an historical account and analysis of road accidents in the country and aimed to help improve the management of the nation's roads and to sensitise the public to road safety.

SERVICES



Our commitment to the general health and wellbeing of our students and staff sets the UWI and the St. Augustine Campus apart from other tertiary institutions across the region and in Trinidad and Tobago.

CAMPUS SERVICE QUALITY

The Campus Service Quality Committee, chaired by the Deputy Principal focused on two key areas to begin the process of raising the standard of Services on the St. Augustine Campus - Academic Advising and Customer Service.

Academic Advising

The Office of the Deputy Principal has collaborated with the Instructional Development Unit (IDU) to develop a more coherent and effective campus-wide academic advising programme. Seventy staff members, both Faculty and Administrative Assistants from across the Campus, participated in a series of workshops on a philosophy of academic advising; strengthened academic advising skills, including knowledge of how to develop an academic advising portfolio; and new and shared strategies for motivating students.

Later, participants were surveyed on how the process impacted their Semester 1 academic advising activities. More than half of them responded and 82% of the respondents said that they were able to make positive changes in their approach to student advising.

The workshop has sparked renewed interest and commitment to academic advising. A report has been prepared and includes recommendations for taking the process forward.

From AADLU to ASDLU

The Academic Advising/Disabilities Liaison Unit (AADLU) was established in November 2006 to ensure equal opportunity for all at The UWI. This year the Unit got a new Director, Ms. Jacqueline Huggins, and a new name – the Academic Support/Disability Liaison Unit (ASDLU). This name change is in keeping with the Unit's new mandate to provide academic support to ALL students, and not just those with disabilities.

DO YOU LOVE UWI LIFE?

THE 2010 Orientation programme was themed “I Love UWI Life”, but how do students really feel? In November 2010 the Office of Marketing & Communications concluded a year-long research exercise to get feedback from students on topics that included The University’s mission & purpose to their level of satisfaction with opportunities for student input; their opinion of The UWI’s leadership; and Graduate teaching and learning. The research took the form of a series of focus groups and was part of the Accreditation Self-Study.



It also dovetails with the strategy to put academic advising back into faculties where they belong and to strengthen the Unit’s capacity to provide academic support to students who are at risk of failing and who are referred by academic advisors to the Unit.

This is an extremely important move, given the unprecedented increase in the number of students at the St. Augustine campus in a relatively short space of time and the exponential increase in academic and other challenges to teaching and learning, which could threaten The University’s ability to retain students who have been admitted. This is also exactly the kind of support that students need to encourage participation in extra-curricular activities, particularly sport.

The work of the ASDLU and efforts to inform staff and students about its objectives have opened up a floodgate of requests for service which is indicative of the underlying need.

QUALITY ASSURANCE REVIEW OF STUDENT SERVICES

Several departments responsible for the delivery of student services, concluded a Quality Assurance Review. The units and department which were reviewed included the Academic Support and Disabilities Liaison Unit (ASDLU); Counselling and Psychological Services (CAPS); Pharmacy; Student Activity Centre (SAC); the Student Advisory Services (SAS); Sport and Physical Education Centre (SPEC); and the Halls of Residence.

The Campus hopes to use the information gathered about the strengths, weaknesses and opportunities for improvement to transform student services practice and development on the Campus. Currently, the various components listed above operate as independent units. The idea is to change the existing structure to one in which there is greater cohesion, synergies and improved effectiveness in the provision of services to students, especially given the increase in the enrollment on campus.

RELEVANCE AND IMPACT

EVA ABROAD

ONE OF HER FAVOURITE QUOTES by Spanish writer, Jorge Santayana says “*la vida no se ha hecho para comprenderla, sino para vivirla.*” It means “*life was not made so that we understand it, but so that we live it.*” Eva Marie was born in Germany, lived most of her 21 years in Trinidad, and is now spending a year of her life in France, thanks to the UWI. Eva was one of more than a dozen undergraduate language students in the Faculty of Humanities and Education, selected to teach English for a year in France.

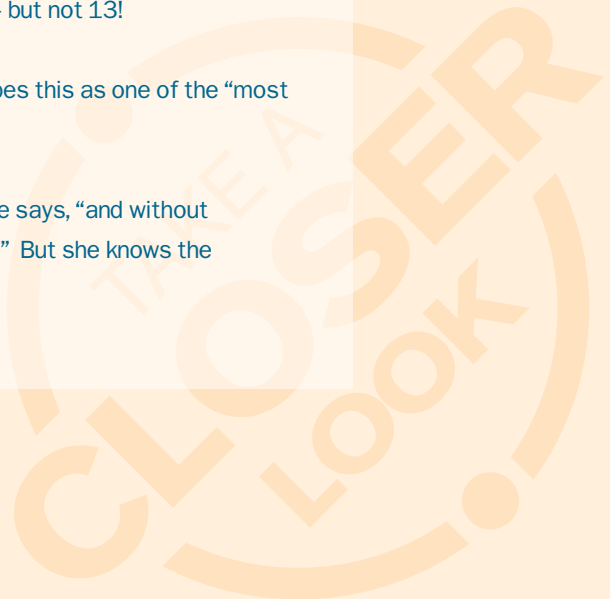
“Not only would I get to improve my French and get work experience, I would be able to meet new people, experience a new culture, live independently and travel around Europe,” she exclaims excitedly. Still, try to imagine being a stranger in a foreign country, having to deal with immigration, banks, financial aid, accommodation and without any friends or family to call on.

“Let’s just say there was many a night I was wondering why I had decided to do this,” she admits.

But the pros outweigh the cons, and just as valuable as the language learning is the cultural immersion. She offers a few tips for anyone planning a trip: never call anyone by their first name unless you are friends or you are asked to. When invited to dinner, DON’T be late, and DO bring a good bottle of wine or flowers. If, however, you are bringing flowers, do not bring white lilies, chrysanthemums, red carnations or any white flowers ... and make sure there is an odd number of flowers – but not 13!

Almost half-way through her European adventure Eva describes this as one of the “most amazing and difficult” experiences of her life.

“It was extremely hard to leave home, friends and family,” she says, “and without a doubt, the first couple months in a foreign place are tough.” But she knows the memories and lessons learned will be in her heart forever.



SIR ARTHUR LEWIS HALL OPENS

THE SIR ARTHUR LEWIS HALL welcomed its first intake of students in 2010/2011. Located at St. John's Road, St. Augustine, the Hall is a co-ed facility with accommodation for 470 undergraduate and postgraduate students.



STUDENT SERVICES

Accommodation

During the 2010/2011 academic year the stock of off-campus student housing increased by 170 places, primarily in the Curepe area. Student Advisory Services has been working to improve the relationships between prospective landlords and their student tenants. The annual meeting between landlords and The University aimed to promote a better understanding of today's students – their personalities, the need to have them be responsible and make their own decisions, as well as the role of landlords as “accommodators” and guardians.

Halls of Residence

There has been a concerted effort to transform the Halls of Residence into places for development and beyond just serving a custodial role. Over the past year the Residence Managers worked closely with each other to develop an integrated Resident Hall System. Resident Assistants have been selected and trained to perform a critical role on the Halls of Residence to provide guidance to students, handle medical emergencies and serve as a champion of the needs of students on Hall while ensuring the vision of The University is accomplished. The development of Hall Constitutions containing the minimum acceptable rules and regulations for ensuring that the rights of all students on Hall are recognised is in the completion stages.

Careers & Placement

This year marked the 20th anniversary of the annual World of Work programme. The programme targets mainly final year undergraduate students and to a lesser extent first and second year students. It consists of resume writing workshops, a World of Work Seminar with tips on proper business attire and etiquette, Mock Interviews and a Recruitment Fair.

Orientation

Sixty-six students from 12 countries participated in the 2010/2011 Meet & Greet programme. The programme was created to welcome first-year/first-time students, both international and regional. The programme provides services such as airport pick-up and transport to their respective places of residence.

HEALTH SERVICES

The Health Services Unit (HSU) through a variety of programmes, works to promote healthy lifestyles and attempts to positively influence and identify high risk behaviours amongst students.

Among the major initiatives set in motion this year was the long awaited introduction of an **Ambulance Service**. This service has long been regarded as critical by the HSU in light of the rising student population and occupational health and safety requirements. There are also plans to expand the Pharmacy's services to include the provision of free drugs under the Ministry of Health's Chronic Disease Assistance Programme (CDAP).

There was just 3% growth in the use of the HSU's medical services but officers note a significant jump in the number of students using the services at the **Sexual Health Clinic**. The number of students accessing services at the **Counselling and Psychological Services (CAPS)** kept up a steady annual growth rate of 18%. This annual increase is credited to the continuing success of the HSU's outreach initiatives, particularly during orientation. The service continues to be hampered however, by an inadequate level of staffing. Meanwhile, the **Pharmacy** again earned more than half a million dollars (TT) this year even though there was a 6% decline in total revenue over last year.

SECURITY

The safety and security of staff and students on and around the campus remains a priority for the Campus administration. This year saw the full implementation of the new CCTV system by the Estate Police and Campus IT Services (CITS). Despite a few technical difficulties, this plus the continued joint patrols and other collaborative activities with the Trinidad & Tobago Police Service contributed to an overall decrease in crime. The number of reported cases of larceny dropped by almost 11% and there was a 23% reduction in the number of off-campus robberies.

Among the initiatives planned for the following year are more Security Seminars workshops in collaboration with the Guild of Students in an effort to heighten Security awareness on the campus; the preparation of a comprehensive Disaster Preparedness Plan for the Campus in collaboration with the Safety Manager; and the introduction of a Mass Notification System to disseminate information to members of the campus community via text messaging in the event of an emergency.

MEET & GREET 2010

THE MEET & GREET cultural event is an opportunity for new students to bond with peers from their own country as well as other territories. It's also a great time for them to show off their flag and their culture!



SPACES



Architect's representation of the new UWI St. Augustine Campus at Penal/Debe.

Universities are places where you are expected to think freely, to explore concepts and make connections between and among people with ideas that on first consideration would seem light years apart. So in keeping with research that shows how your environment affects your attitude and thinking, this year the campus tore down almost all of the wire fences that had surrounded and siloed offices and departments, creating almost unfettered access to all of the green areas of the campus. Similarly, this academic year the Campus, through the Campus Projects Office concentrated on creating spaces to expand access for students in Tobago and south Trinidad, and others to serve as gathering areas for staff and students in the Faculty of Medical Sciences.

UWI St. Augustine Campus, Penal/Debe.

This represents a major expansion of the St. Augustine Campus to south Trinidad. The Government has allocated lands in the Debe area for this project which will be implemented in phases. Phase I includes accommodations for the Faculty of Law, a Campus Library, a General Academic/Administration Building, Student Union Building and Halls of Residence. As of July 2011, the conceptual designs were nearing completion and tender documents were being prepared.

Estimated date of completion: August 2013

Total project estimate: \$450 million.

The Sir George Alleyne Building (HEU)

This structure will accommodate teaching spaces and related offices on the first floor and offices for the Faculty of Medical Sciences (FMS) including the Master's in Public Health (MPH), the Master's in Health Management (MHM) and others on the second floor. Design works are currently being undertaken by the CPO in consultation with the HEU and the FMS. Construction works should commence in early 2012. *Total project estimate: \$5million.*

Student Recreational and Study Facility – FMS.

This building will serve the needs of the students at the Faculty of Medical Sciences. It will include a mini-mart, recreational area, gymnasium, computer laboratory, meeting/study rooms and associated services. Design-Build tenders have been received for the construction works and are currently being evaluated. Subject to Cabinet approval and allocation of funds by the Ministry of Finance, a contract should be awarded by the end of 2011 and construction should commence by early 2012.

Estimated construction cost: \$11 million.

Teaching and Learning Complex**60% complete as at July 2011.**

The multi-storey Complex building will include four Lecture Theatres seating from 200 to 400 students, two Lecture Rooms seating 90 students each, eight Tutorial/Seminar/Teaching Rooms seating 20 to 25 students each, Offices for the IDU and Specialised Biology and Chemistry Science Labs.

Estimated date of completion: mid-2012

Estimated construction cost: approximately \$94 million dollars Total project estimate: \$117 million, including FF&E and Consulting fees.

Other Projects

The Facilities Management Division (formerly the Estate Management Department) was responsible for several other renovation projects and new construction work including construction of the new Campus Inn at Harnanan House on the UWI Circular Road; conversion of one of the University houses to accommodate a Homework Centre; expansion of the SALISES building to facilitate teaching and office space for the Faculty of Law, and construction of a new Film Studio on Carmody Road, St. Augustine.

MARKETING & BRANDING

MAJOR ENABLER



Promotional material, newsletters, newspapers, advertising, prospectuses, course catalogues, flyers, brochures, posters and of course events have long been part of the marketing and branding arsenal at the St. Augustine Campus. It used to be that these were our first or primary points of contact with current and prospective stakeholders. That is no longer the case and today the Campus is adopting new strategies to engage with all our publics.

SIGNS OF THE TIMES – DIGITAL SIGNAGE PROJECT

This year the Campus installed digital signage screens in high traffic locations. The project began with seven screens and within a year the number had grown to 22 across the St Augustine and Mt Hope Campuses. The screens are used for general information and to promote events hosted by recognised student clubs, faculties and other university entities. The technical aspects of the screens are managed by the Campus IT Service while content is managed by the Office of Marketing & Communications. There are plans to integrate a campus alert system and to make use of the streaming capabilities of the screens.

SOCIAL PLATFORMS

The UWI St Augustine Campus has been making use of social media officially since August 2009. The Campus now has a Facebook Page, Twitter Profile, Flickr and a YouTube Channel. All of the channels are integrated on the Facebook Page, the main Social Media vehicle for the Campus.

Within a year, by August 2010, UWISTA's Facebook Page garnered 25,098 fans, steadily increasing to 32,396 fans by August 2011. The Page is used for UWISTA's external and internal communication campaigns. Additionally, Flip HD video cameras are used to conduct brief interviews and those videos are uploaded immediately to the YouTube Channel.

“IT IS ESTIMATED THAT THERE ARE 1.5 MILLION FACEBOOK USERS IN THE ENGLISH-SPEAKING CARIBBEAN...THE USE OF SOCIAL MEDIA AS A MARKETING AND COMMUNICATION TOOL IS BECOMING MORE ENTRENCHED WITHIN THE UWI.”



St. Augustine Newsletter (STAN)
50th Anniversary cover

In recognition of the importance of social media to the campus' communications arsenal, the Office of Marketing & Communications received approval to create a new post for an officer who would be responsible for all content and to drive new initiatives online. All sites are monitored frequently and every effort is made to respond promptly and accurately to users' queries and comments.

PRINT PUBLICATIONS

The Campus continues to win rave reviews for its two flagship print publications – the quarterly *St. Augustine Newsletter (STAN)* and the monthly newspaper, *UWI Today*. As noted earlier in this report, the latter was the winner of APEX awards in four categories this year: Magapapers & Newspapers, Green Writing, Feature Series Writing and Feature Writing.

RECALLING OUR HERITAGE

In honour of the 50th anniversary of the founding of the campus, several small, elegant signs have been erected to mark historic buildings and spaces across the campus and including the University School to the north. Each sign provides a brief note on the historic significance of the building it stands before.

The historic signage project was accompanied by a building renaming project. Together they form part of a wider initiative to recognise persons who contributed significantly to the success and wellbeing of the Campus and The University, and to bridge the gap between today's students and the legacy that is now theirs. The renamed buildings are as follows:

The Alma Jordan Library

The Main Library at The University of the West Indies, St. Augustine which has been the intellectual hub of the campus for many years, has been renamed The Alma Jordan Library in recognition of the exemplary service and pioneering work of its first Campus Librarian, Dr. Alma Jordan.

The Sir George Alleyne Building

HEU, Centre for Health Economics was renamed after The University's Chancellor, Sir George Alleyne.

The Lloyd Braithwaite Building

The Student Administration Building has been renamed in honour of a pioneer in Caribbean Sociology, Professor Lloyd Braithwaite, who served as Campus Principal for 13 years - 1969 to 1984.

Engineering Buildings

A cluster of buildings at the Faculty of Engineering are now named after some of the Faculty's former Deans and Professors. The Chemical Engineering Building (Block 13) is now the **Max Richards Building**, the Electrical and Computer Engineering Building (Block 1) has become the **Kenneth S. Julien Building**, the Food and Technology Laboratory will be the **George Moon Sammy Building** and the Civil Engineering Building (Block 2) is now the **Desmond Imbert Building**.

UNIVERSITY MARKETING

Currently based at the St. Augustine Campus, the office of University Marketing oversees the way in which The University as a whole is promoted and presented to the public. This year the focus was on policy development – the creation of a Brand Manual, a Social Media Policy and an Advertising Policy. The Office also played a large role in the promotion and roll-out of the new student portal as part of The University's overall initiative to establish a single virtual university space.

The unit undertook a survey of the readership for the university magazine, *Pelican* and provided support for the 2010 editions of the Student Experience and Postgraduate Experience Surveys led by the University Office of Planning and Development.

It is estimated that there are 1.5 million facebook users in the English-speaking Caribbean, so it is no surprise that the use of Social Media as a marketing and communication tool is becoming more entrenched within The UWI. Although still a very new medium within the university system the Director, University Marketing & Communications was invited to share the UWI's social media experiences and successes at the Association of Commonwealth Universities (ACU) Marketing & PR Conference in Australia in 2010.



UWI Today 50th Anniversary cover



FUNDING THE ENTERPRISE

MAJOR ENABLER

BUSINESS DEVELOPMENT

The Business Development Office (BDO) identifies and develops revenue generating opportunities through business development; the creation and strengthening of the culture of grantsmanship on the campus; encouraging philanthropy; overseeing the commercialisation of assets; recognising and leveraging IP potential; and consulting activities.

This year, through the assistance of the BDO, the UWI St. Augustine joined a five-member consortium in an EU-funded project entitled *Supporting and strengthening Local Authority Associations at ACP national and regional levels (ARIAL)*. The specific objective of the programme is to promote and strengthen the capacity of local authorities in ACP (African, Caribbean and Pacific) countries.

The campus will receive more than TT\$2 million to conduct a Workforce Research and Development study that will guide policy formulation and strategic action by the Government of the Republic of Trinidad and Tobago (GORTT). A study on the establishment of a vibrant Fine Flavour Caribbean Cocoa Industry also won funding from the Perez-Guerrero Trust Fund (PGTF).

EUR1.4 million will go to three ACP Science and Technology Research Projects relating to Climate Change and Food Security and funding was also secured to conduct a Business Development Study of the Montserrat Volcano Observatory. Since April 2008, the Government of Montserrat has contracted the UWI Seismic Research Centre (SRC) based at St. Augustine and the Institut de Physique du Globe de Paris (IPGP) to manage the Observatory.

RECOGNISING AND LEVERAGING IP POTENTIAL

Many of the partnerships listed in this report, whether they involve research or new academic programmes, would have been negotiated with the assistance of the BDO. The Office continued to provide support in the development and review of contracts and Memoranda of Understanding on new initiatives with partners such as: First Citizens Bank, Pointe-a-Pierre Wildfowl Trust, Banyan Limited, Centre for the Development of Enterprise, The Mellon Foundation, De Montfort University, PCS Nitrogen, bpTT, and the Trinidad and Tobago Insurance Institute, among others.

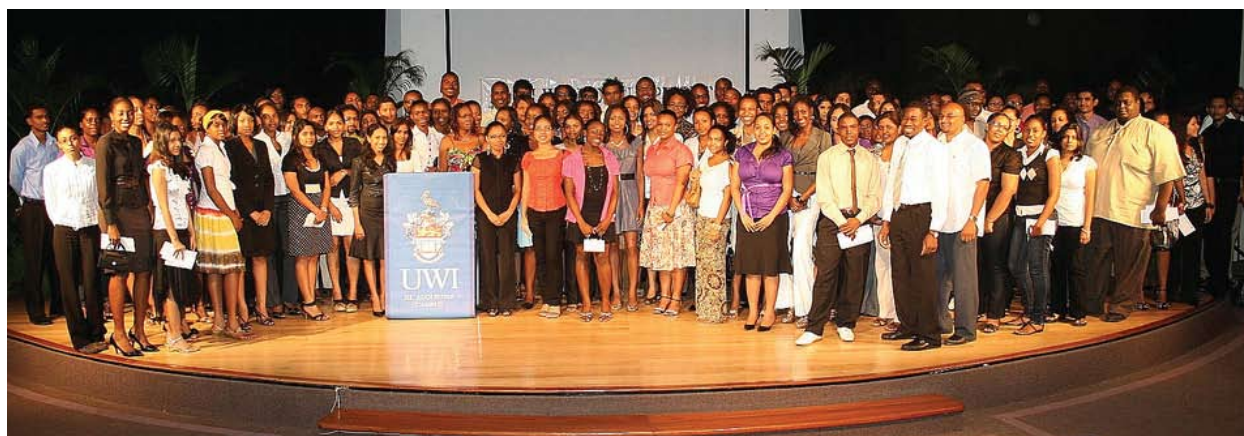
REVENUE GENERATING ACTIVITIES

In addition to self-financing programmes and short training and professional development courses, faculties and departments across the campus continue to provide services to the wider public in order to generate additional income to support teaching and learning. They include medical services, translation services, manufacturing and engineering processes, as well as chemical and agricultural services.

FINDING NEW OPPORTUNITIES

Campus IT Services worked with a number of government agencies such as the Ministry of Science Technology and Tertiary Education, the Ministry of Education, National Training Agency and NIHERST to identify needs and solutions which could be provided by the UWI. They also developed solutions for the Workforce Assessment Programme to facilitate countrywide testing in Caribbean Vocational Qualification (CVQ) standards.

UWI DEVELOPMENT & ENDOWMENT FUND



RECIPIENTS OF BURSARIES from the UWI Development & Endowment Fund.

SCHOLARSHIPS & BURSARIES

The Campus was pleased to see however that 11 of our students were among the 41 beneficiaries of prestigious **UWI Open Scholarships** awarded to new undergraduate students for the academic year 2010/2011. Six were enrolled in the Faculty of Engineering, two in Medical Sciences and Science & Agriculture respectively, and one in Humanities & Education. The UWI Open Scholarships are awarded annually to Caribbean nationals on the basis of high academic achievement at the Caribbean Advanced Proficiency Examination (CAPE) or equivalent examinations, demonstrated leadership in co-curricular activities and/or community service.

UWI Development & Endowment Fund

To date the Fund has awarded \$8,788,000.00 in bursaries. The amount targeted for bursaries each year is \$800,000.00 distributed among 160 awards. During the academic year under review however, the Fund offered 200 bursaries - 40 more than usual in honour of its 20th anniversary.

Twenty students from the Faculty of Engineering received bursaries, along with 25 from the Faculty of Humanities and Education, 38 from the Faculty of Social Sciences, 49 from the Faculty of Science and Agriculture and 68 from the Faculty of Medical Sciences. Some 45 companies and other private entities contribute to the Fund.

Adopt-a-student Programme

This is a programme for students in need of financial assistance, funded through monthly voluntary contributions by staff of The University of the West Indies, St. Augustine. Students are identified through other programmes offered by the Office of Student Advisory Services, such as the UWI Temps programme, and the Hardship and Emergency Loan programmes. Consideration is also given to students who applied for bursaries but were unsuccessful. Successful students are provided a fixed amount of \$300.00 per month to assist with daily living expenses.

In 2010/2011 all contributions were received from a pool of 102 staff and amounted to over \$256,000.00. Over the year \$39,000.00 were disbursed to the 32 students who were placed on the programme.

Other Assistance to Students

There are three other avenues of assistance for students. This year five students applied for the Hardship Loan which provides a maximum of \$3,000.00, seven applied for the Emergency Loan with a maximum of \$1,000. No students applied for the Hardship Grant.

GRANTS

There were 31 new externally funded special projects for the period August 2010 to July 2011. The total amount came up to TT\$35.5 million with the amount per project ranging from TT\$30,000.00 to TT\$6.5 million. The greatest number of projects in a single faculty (seven) were from the Faculty of Science and Agriculture. Most of these were for projects related to reviving the Cocoa industry in the Caribbean, but the largest sum of TT\$6.5 million was for a project for Ecosystem Services funded by the United Nations Environment Programme (UNEP).

INCOME & EXPENDITURE

During the review period, Campus income increased by 11.4% to keep pace with expenditure which increased by 12.5%. In the previous year, income exceeded expenditure by some 7%. Income from contributing governments continues to be the largest source of income, representing 50% of the total and up 15% over last year. Income from the Faculty of Medical Sciences was the second largest source of income and the faculty's income once again exceeded expenditure. Commercial income grew significantly as the Sir Arthur Lewis Hall of Residence came on-stream. Other Income decreased mainly due to low return on investments and higher transactional costs. The expenditure figure includes \$19m in foreign currency loss and staff costs increased by 8% thanks in part to a one-time adjustment of payment of salary arrears. Without these two factors, expenditure would have increased by just 7%.

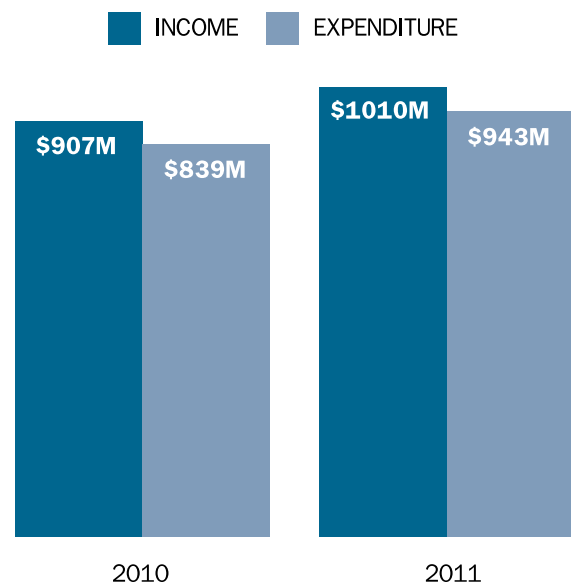
In 2009/2010 the Campus experienced cash constraints which resulted in the deferral of key items of expenditure needed for teaching (such as Labs) and for the Campus operations. In 2010/2011 the Campus was able to embark on such expenditure on a phased basis, mindful of its resources (cash and human). These projects included the upgrade of labs and other equipment, the new CCTV security system and the new PBX system.

The UWI St. Augustine Campus appreciates the financial constraints facing regional economies and the effect that is having on its key funding agents and supporters, staff and students. The Campus has adopted what it sees as a responsible response by exercising fiscal restraint while at the same time emphasising resource efficiency (human and financial) in its operations and value for money in its transactions. In support of this, greater focus has been placed on producing analytical reports that support comparative analyses and evidence-based decision-making. Every effort has been made to ensure the quality of output and level of service to stakeholders have not been compromised.

INCOME & EXPENDITURE

		2011		2010	
	% CHANGE 2011 OVER 2010	TT\$	% OF TOTAL	TT\$	% OF TOTAL
CAMPUS INCOME					
Government Contributions	15.0	509,910,988	50.4	443,496,999	48.9
Special Project Funds	11.5	361,345,189	35.7	323,992,169	35.7
Tuition and Other Student Fees	5.5	93,410,378	9.2	88,499,360	9.8
Commercial Operations	23.4	29,439,692	2.9	23,866,437	2.6
Other Income	-38.2	16,887,461	1.7	27,337,446	3.0
	11.4	1,010,993,708	100.0	907,192,411	100.0

		2011		2010	
	% CHANGE 2011 OVER 2010	TT\$	% OF TOTAL	TT\$	% OF TOTAL
CAMPUS EXPENDITURE					
Departmental	10.6	407,045,112	43.1	368,094,775	43.8
Administrative	11.4	65,924,422	7.0	59,191,473	7.1
Central	193.1	113,026,309	12.0	38,561,775	4.6
Special Project Punds	9.7	276,708,418	29.3	252,228,737	30.0
Commercial Operations	20.9	28,804,686	3.1	23,832,298	2.8
Other Costs	-46.2	52,450,956	5.6	97,537,314	11.6
	12.5	943,959,903	100.0	839,446,372	100.0



FACTS & FIGURES

ENROLMENT AND OUTPUT PROFILE 2001-2011

CAMPUS ENROLMENT BY PROGRAMME LEVEL AND DELIVERY MODE

	2001 /2002	2005 /2006	2010 /2011	2011 /2012	% Increase in Enrolment 2001/2002 2010/2011
TOTAL ON-CAMPUS UNDERGRADUATE ENROLMENT	5790	10390	12559	13070	
Higher Degrees & Advanced Diplomas	1851	2891	5121	5576	
TOTAL ON-CAMPUS ENROLMENT	7641	13281	17680	18646	131.61%
Ratio of Female: Male Students (<i>On-Campus Enrolment</i>)	3:2	5:03	11:6	11:6	
Trinidad & Tobago Students as a % of On-Campus Enrolment	88.20%	90.90%	92.14%	94.06%	
UWIDEC & Online Programmes *	418	791	0	0	
Affiliated Institutions & other Tertiary Level Institutions	127	170	548	165	
TOTAL ENROLMENT: ON-CAMPUS/DISTANCE/ONLINE/AFFILIATED INSTITUTIONS	8186	14242	18464	19049	125.56%

Note: 2009/2010 figures exclude Specially Admitted Students

* As of the Academic Year 2007-2008, students enrolled with the Open Campus (formerly UWIDEC) are no longer counted as students of the St. Augustine Campus

DISTRIBUTION OF ENROLMENT BY FACULTY

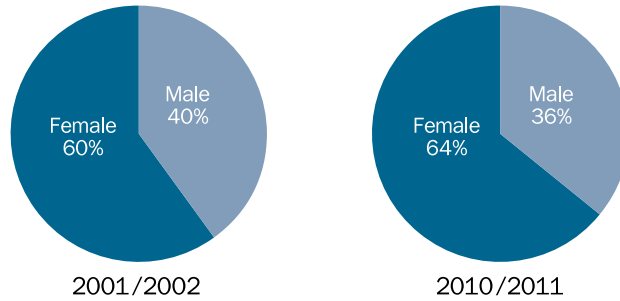
DEGREE PROGRAMMES & ADVANCED DIPLOMAS (ON-CAMPUS ONLY)	2001/2002	2005/2006	2010/2011
Engineering	1424	2089	2440
Humanities & Education	1409	2459	3081
Law	45	52	166
Medical Sciences	1002	1389	2080
Science & Agriculture	1457	2770	4068
Social Sciences	1859	4014	5845
TOTAL	7211	12773	17680

OUTPUT OF GRADUATES

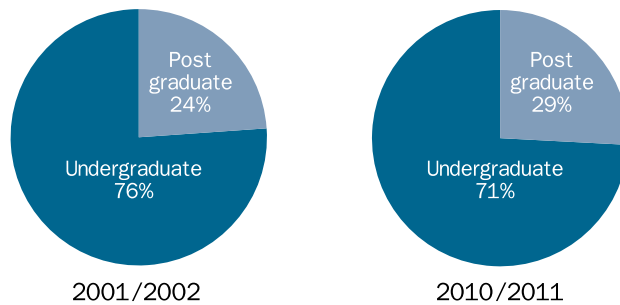
DEGREE PROGRAMMES & ADVANCED DIPLOMAS ONLY	2001/2002	2005/2006	2010/2011
First Degrees	1240	1896	2550
Higher Degrees & Advanced Diplomas	397	655	850
TOTAL	1637	2551	3400

FACTS & FIGURES

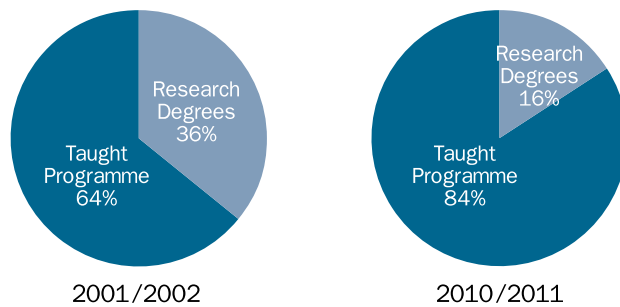
**COMPARATIVE DISTRIBUTION OF ON-CAMPUS ENROLMENT BY GENDER
2001/2002 & 2010/2011**



**COMPARATIVE DISTRIBUTION OF ON-CAMPUS ENROLMENT
BETWEEN UNDERGRADUATE AND POSTGRADUATE LEVELS
2001/2002 & 2010/2011**

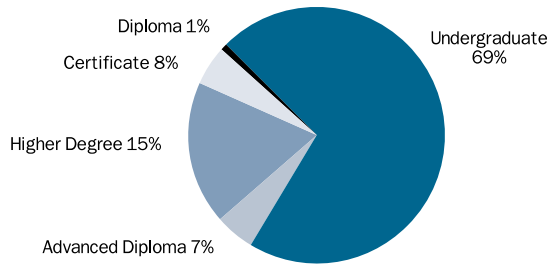


**COMPARATIVE DISTRIBUTION OF POSTGRADUATE ENROLMENT
BETWEEN RESEARCH DEGREES AND TAUGHT GRADUATE PROGRAMMES
2001/2002 & 2010/2011**

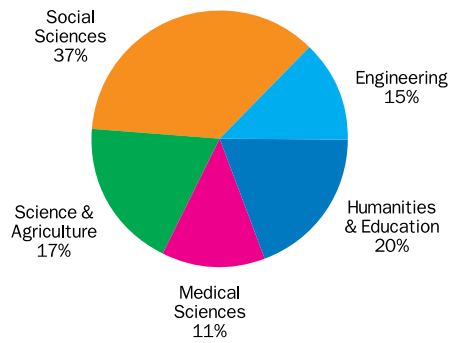


FACTS & FIGURES

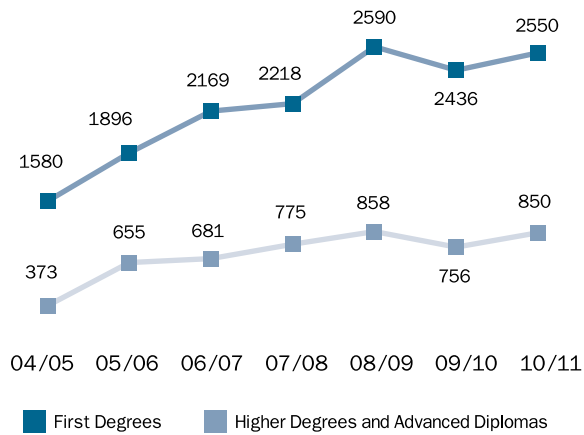
**GRADUATES BY PROGRAMME
2010/2011**



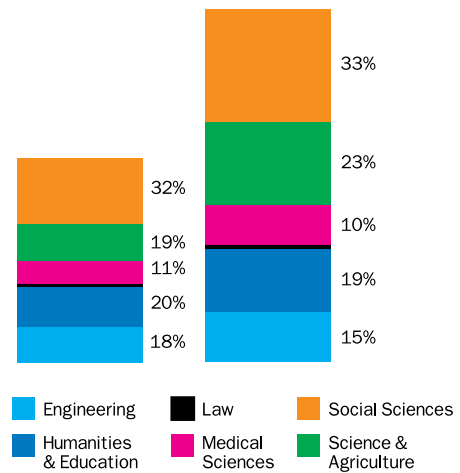
**GRADUATES BY FACULTY
2010/2011**



**OUTPUT OF GRADUATES
2004 - 2011**



**COMPARATIVE DISTRIBUTION OF
CAMPUS ENROLMENT BY FACULTY
2001/2002 & 2010/2011**



PRINCIPAL OFFICERS

THE UNIVERSITY OF THE WEST INDIES

CHANCELLOR

Professor the Honourable Sir George Alleyne,
OCC, MBBS UCWI, MD Lond, FRCP, FACP, (Hons.) Hon. DSc. UWI,

VICE-CHANCELLOR

Professor E. Nigel Harris,
BS Howard, MPhil Yale, MD U of Penn, DM UWI

CHAIRMEN, CAMPUS COUNCILS

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GCM, BCH, JP, BBA Mia, Hon. Lld UWI – Cave Hill

Dr. Marshall Hall,
CD, BSc Col, PhD Wis – Mona

Mr. Ewart Williams,
BSc, MSc UWI. – St. Augustine

Sir Dwight Venner,
CBE, KBE, BSc, MSc, LL.D, UWI – Open Campus

PRO VICE-CHANCELLORS

Professor Wayne Hunte,
BSc UWI, PhD UWI, Post Doctoral Fellow Dalhousie, Canada

Professor Andrew Downes,
BSc (Hons), MSc UWI, PhD Manc

Professor Alvin Wint,
BSc UWI, MBA Northeastern, DBA Harv

Professor Ronald Young,
BSc, MSc UWI, PhD St And

PRO-VICE CHANCELLORS & CAMPUS PRINCIPALS

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BA, PhD Hull- Cave Hill

Ambassador Professor The Hon. Gordon Shirley,
BSc UWI, MBA, DBA Harv – Mona

Professor Clement Sankat,
*BSc (UWI), MSc (UWI), PhD (Guelph), FIAgrE,
CEng, FAPETT – St. Augustine*

Professor Hazel Simmons-Mc Donald,
*BA, Dip Ed UWI, MA Ling, MA Dev Ed,
PhD Stanford – Open Campus*

DEPUTY CAMPUS PRINCIPALS

Professor V. Eudine Barriteau,
BSc UWI, MPA NYU, PhD Howard – Cave Hill

Vacant - Mona

Professor Rhoda Reddock,
BSc UWI, MSc ISS The Hague, PhD Amst – St. Augustine

Professor Vivienne Roberts,
BSc, Dip Ed UWI, MEd Tenn, PhD UWI – Open Campus

UNIVERSITY REGISTRAR

Mr. C. William Iton,
BSc UWI, LLM Essex

UNIVERSITY BURSAR

Mr. Archibald Campbell,
BSc, MSc UWI, FCA

UNIVERSITY LIBRARIAN

Ms. Jennifer Joseph,
BA, Dip Lib & Info Sci UWI, M.Sc Columbia, Dip. (HR) UWI

ST. AUGUSTINE CAMPUS

CAMPUS PRINCIPAL

Professor Clement Sankat,
BSc (UWI), MSc (UWI), PhD (Guelph), FIAgrE, CEng, FAPETT

DEPUTY CAMPUS PRINCIPAL

Professor Rhoda Reddock,
BSc UWI, MSc ISS The Hague, PhD Amst

CAMPUS REGISTRAR

Mr. Jeremy Callaghan
BA York, MA Reading

CAMPUS BURSAR

Ms. Carla Dubé
*BBA (Accounting) Simon Fraser University,
British Columbia, CGA (British Columbia)*

CAMPUS LIBRARIAN

Ms. Jennifer Joseph,
BA, Dip Lib & Info Sci UWI, M.Sc Columbia, Dip. (HR) UWI

PUBLIC & PROFESSIONAL SERVICES OF STAFF

CAMPUS MANAGEMENT TEAM

C. K. Sankat

- Chairman, National Commission for Higher Education
- Chairman, Board of Directors, Arthur Lok Jack Graduate School of Business
- Chairman, Board of Directors, UWI School of Business and Applied Studies Ltd. (ROYTEC)
- Member, Board of Directors, Commonwealth of Learning, Canada
- Member, Board of Directors, Guardian Media Limited

R.E. Reddock

- Member, Trinidad and Tobago Debates Commission
- Honorary Member, Association of Female Executives of Trinidad and Tobago
- International Advisor, The Global Fund for Women
- Member, Regional Advisory Committee, Caribbean Coalition on Women, Girls and AIDS
- Champion, UNDP Trinidad and Tobago Human Development Report, 2012 Citizen's Security
- Member, Commonwealth Caribbean Rhodes Scholarship Selection Committee, 2011

J. Joseph

- Member, NALIS Board
- Member, Standing Committee for Latin America and the Caribbean of the International Federation of Library Associations (IFLA)

CAMPUS IT SERVICES

N. Alladin

- Director, Telecommunications Authority of Trinidad and Tobago
- Director, ROYTEC

M. Raghunanan

- Representative on the ISO/TC 223 Mirror Committee meeting on Societal Security to the Trinidad and Tobago Bureau of Standards.

H. Gobin

- Representative on the ISO/TC 223 Mirror Committee meeting on Societal Security to the Trinidad and Tobago Bureau of Standards.

C. Craig

- UWI Representatives at the Meeting of Sub-Committees of the Regional ICT Steering committee of CARICOM

S. Mohammed

- UWI representative at the meeting of CARICOM Agencies relating to the implementation and functionality of C@ribNET.
- UWI Representatives at the Meeting of Sub-Committees of the Regional ICT Steering committee of CARICOM

A. Thompson

- Member, Board of Governors – NIHERST

MARKETING & COMMUNICATIONS

V. Baksh

- Member, Council for the Advancement and Support of Education (CASE)
- Member, International Association of Business Communicators (IABC) Trinidad & Tobago Chapter

D. M. DeFour-Gill

- Member, Steering Committee of the Association of Commonwealth Universities (ACU) Public Relations, Marketing & Communications Network
- Member, Public Relations Association of Trinidad & Tobago (PRATT)
- Member, International Association of Business Communicators (IABC) Trinidad & Tobago Chapter
- Member, Core Planning Committee, UWI/Guardian Life Premium Teaching Awards
- Member, Organising Committee, UWI/SPEC International Half-Marathon
- Member, Council for the Advancement and Support of Education (CASE)

W. Gregorio

- Member, Public Relations Association of Trinidad & Tobago (PRATT)
- Member, International Association of Business Communicators (IABC) Trinidad & Tobago Chapter
- Member, Core Planning Committee, UWI/Guardian Life Premium Teaching Awards
- Member, Organising Committee, UWISPEC International Half-Marathon
- Member UWI Environmental Committee

N. Huggins-Boucaud

- Member, Council for the Advancement and Support of Education (CASE)
- Member, International Association of Business Communicators (IABC) Trinidad & Tobago Chapter

R. Jaipaul-O'Garro

- Member, Association of Commonwealth Universities (ACU) Public Relations, Marketing & Communications Network
- Member, Council for the Advancement and Support of Education (CASE)
- Member, International Association of Business Communicators (IABC) Trinidad & Tobago Chapter
- Member, Public Relations Association of Trinidad & Tobago (PRATT)

FACULTY OF ENGINEERING

Department of Chemical Engineering

G.S.H. Baccus-Taylor

- Deputy Chairman and Director – Board of Management, Caribbean Industrial Research Institute (CARIRI).
- Deputy Chairman and Member – (Cabinet Appointed) Food & Beverage Industrial Development Committee, Ministry of Trade and Industries.
- Internal Verifier (Agro Processing) YTEPP Programme, Ministry of Science, Technology and Tertiary Education (MSTTE).
- Reviewer, *West Indian Journal of Engineering* (WIJE).

R.A. Dawe

- Member, Peer Review College. Engineering and Physical Sciences Research Council (EPSRC), UK.
- External PhD examiner (Imperial College, London (2), Leeds University).
- Refereed research applications for funding for the EPSRC and for the University of Kuwait.
- Refereed research papers for international journals, including *Journal Chem Eng Data*, *Transport in Porous Media*, *Journal Colloid and Interface Science*, *SPE Journal*, *Journal Petroleum Science & Engineering*, *Journal Petroleum Geology*, *Journal of the University of Qatar* and *WIJE*.
- Member, Editorial Advisory Board for the International Journal 'Energy Sources, Part A: Recovery, Utilization and Environmental Effects'.
- Member, Board of Engineering of Trinidad and Tobago, Chartered Engineer, Euro-Engineer, Chartered Scientist, Chartered Geologist, Chartered Chemist.

R. Hosein

- Chairman, Technical Programme for SPE Trinidad and Tobago.
- Reviewer, *Journal of Petroleum Science and Technology*.
- Teaching consultant for NExT, Schlumberger Int. Training School: PVT Properties of Reservoir Fluids (for SONATRACH in Algeria, October 2010).

D. Janes

- Panel reviewer for *WIJE*.

J. Marcelle de Silva

- Director of the Formation Evaluation Society of Trinidad and Tobago (FESTT).

W.A. Mellowes

- Focal Point Person for Science, Caribbean Academy of Sciences
- Foreign Secretary, Caribbean Academy of Sciences.
- Member, Board of Engineering Membership Committee.
- Chair, Chemical Engineering Committee APETT.
- Chair, Trinidad and Tobago Bureau of Standards (TTBS) Committee on Personal Protective Equipment.
- Member of TTBS Mirror Committee on ISO Standards.
- President, PORSCIRMETH Credit Union.
- Member of the Editorial Committee, *WIJE*.

C. Riverol

- External Examiner of Spanish National Agency of Quality Evaluation and Accreditation of Tertiary Education (ANECA).
- Associate Editor, *International Journal of Petroleum Engineering*.
- Associate Editor, *International Journal of Chemical Engineering and Material Science*.

B. Tyler

- Reviewer, *Analytical Chemistry*.
- Reviewer, *Surface and Interface Analysis*.

J.B. Wilson

- Associate Editor, *Journal of Foraminiferal Research*
- Director, Geological Society of Trinidad and Tobago

Department of Civil & Environmental Engineering

R. Clarke

- Chairman, National Technical Sub-Committee for the Regional Building Standards Project, CARICOM Regional Organisation for Standards & Quality (CROSQ), St. Michael, Barbados, and Caribbean Development Bank (CDB), Caribbean Building Code Project.
- Member of the Regional Technical Committee for the Regional Building Standards Project, CARICOM Regional Organisation for Standards & Quality (CROSQ), St. Michael, Barbados, and Caribbean Development Bank (CDB), Caribbean Building Code Project.
- Chairman, Association of Professional Engineers of Trinidad and Tobago (APETT)/Board of Engineering of Trinidad and Tobago (BOETT)/TTBS Structures Codes Committee.
- Chairman, Clay Block Committee, TTBS.

Department of Electrical & Computer Engineering

S. Bahadoorsingh

- Executive Member and Student Liaison Officer of the ISA Trinidad and Tobago Section.
- Executive Member of the IEEE Trinidad and Tobago Section.

B. Copeland

- Chairman Panadigm Innovations Ltd.

A. Joshi

- Chair of Computer and Communications group, IEEE Trinidad and Tobago chapter.
- Associate editor of *Research Journal of Science, Technology and Engineering*, Maxwell Scientific, UK.
- Member of International review panel for Computer Science Journals.

K. Mallalieu

- Member, Trinidad and Tobago Cabinet-appointed Committee on the National Knowledge and Learning Networks, NKLN, 2010.

F. Muddeen

- Acting Chairman, IEEE Trinidad and Tobago Section.
- Chairman, Joint BOETT/APETT Professional Development Committee.
- Board Member, TTBS.
- Non Professorial Representative on Academic Board.

M. Sastry

- Member, Editorial Board of *International Journal of Engineering, Science and Technology*.
- Guest Editor - Special Issue on "Capstone Projects in Engineering and Technology Programmes", *The Journal of The Association of Professional Engineers of Trinidad & Tobago*, Volume 40 Number 2, 2011.

S. Gift

- Member, Editorial Board of *Active and Passive Electronic Networks*
- Reviewer, *Journal of Circuits, Systems and Signal Processing*; *IEEE Transactions on Circuits & Systems I*; *International Journal of Circuit Theory and Applications*; *Journal of Circuits and Systems*; *International Journal of Electronics*; *International Journal of Electronics and Communications*; *Physics Essays*
- Member, TTBS Committee on cell tower radiation

Department of Geomatics Engineering & Land Management**R. Al-Tahir**

- Member, American Society for Photogrammetry & Remote Sensing, USA.
- Member, Remote Sensing and Photogrammetry Society, UK.
- Member, Caribbean Academy of Sciences, West Indies.
- Chair, Board of Directors for Sunrise Park.
- Advisor, Regional Support Office, UN Space-based Information for Disaster Management and Emergency Response (UN-SPIDER) Programme, UN Office of Outer Space Affairs.
- Associate Editor: *International Journal of Computer Information Systems and Industrial Management Applications*.

D. Davis

- Member, Institute of Surveyors of Trinidad and Tobago.
- Member American Society for Photogrammetry & Remote Sensing.
- Member – Freedom House – Charity based NGO.

E. Edwards

- Member, Remote Sensing and Photogrammetric Society – RSPSoc (UK).
- Member, Institute of Surveyors of Trinidad and Tobago.
- Member American Society for Photogrammetry & Remote Sensing.
- Academic Reviewer for WIJE, UWI.
- GIS Expert, European Union project for capacity building and instructional strengthening for the sea defense sector in the Republic of Guyana.

C. Griffith-Charles

- President, Fulbright Alumni Association of Trinidad and Tobago (FAATT). 2009-present.
- President-Elect, Institute of Surveyors of Trinidad and Tobago (ISTT).
- President Atlantic Region, Commonwealth Association of Surveying and Land Economy (CASLE).
- Member, Land Survey Board of Trinidad and Tobago.
- Member, RICS.
- Member, Canadian Institute of Geomatics.
- Academic reviewer, *Land Use Policy Journal*.
- Academic Reviewer, *West Indian Journal of Engineering*, UWI.

A. Mohammed

- Member, Trinidad and Tobago Society of Planners.
- Member, Cabinet Appointed Committee to Development of a Model for the Control of Development in Trinidad and Tobago.
- Coordinator, Caribbean Network for Urban and Land Management (blueSpace).
- Ministry of Local Government, Development of a Regional and Local Area Planning Process (UWI Team Leader) (Ongoing).
- Chairman, National Planning Taskforce.
- Chairman, Planning Committee for the Education City.
- Member, International Academy on Climate Change, UNHabitat.
- Chariman, Coordinating Committee for the Establishment of a Heritage City in East Port of Spain.
- Co-coordinator, Emerging and Sustainable Cities Platform of the IDB for Port of Spain.

M. Mycoo

- Member of Advisory Committee of the World Bank on Strengthening Adaptation Capacity of Latin American and Caribbean Cities to Climate Change.
- Member of National Steering, United Nations Development Programme/Global Environment Facility Small Grants Programme.
- Member of Interim Committee of United Nations Habitat Partner University Initiative: Towards Better Urban Education, Training, Research and Knowledge Management.
- Member of Global Water Partnership-Caribbean.
- Member of International Society of City and Regional Planners, the Netherlands.
- Member of the Trinidad and Tobago Society of Planners.
- Convenor of CSEC Geography Panel.

J. Opadeyi

- Immediate Past President, Commonwealth Association of Surveying and Land Economy (CASLE).
- Member, Global Water Partnership-Caribbean Steering Committee.
- Coordinator, Caribbean WaterNet.
- Member, Board of the Estate Management and Business Development Company of Trinidad and Tobago.
- Fellow, RICS.
- Member, Survey Review Board.
- Referee, RICS Foundation Research Paper Series.
- Life Member, the National Centre for Persons with Disabilities, Trinidad and Tobago.

B. Ramlal

- Member, RICS.
- Member, Institute of Surveyors of Trinidad and Tobago.
- Member, Board of Directors, Accreditation Council of Trinidad and Tobago, MSTTE, Government of Trinidad and Tobago.
- Vice-President, WIGUT, UWI, St. Augustine.

M. Sutherland

- Member, RICS.
- Member, Institute of Surveyors of Trinidad and Tobago.
- Member, Canadian Institute of Geomatics.
- Chair Commission 4, International Federation of Surveyors (FIG); (2011-2014).
- Chairperson, FIG Commission 4 Working Group on Marine and Maritime Spatial Information Systems.
- Official representative of FIG to the Permanent Committee on GIS Infrastructure for Asia and the Pacific (PCGIAP).
- Member, Sub-Committee on Marine Spatial Information, Government of Trinidad and Tobago Ministry of Food and Agriculture, Land and Marine affairs.

Department of Mechanical & Manufacturing Engineering**E.I. Ekwue**

- Head, Dept of Mechanical and Manufacturing Engineering.
- Member of the Publication Board, WIJE, ISSN 0511-5728.
- Member of Editorial Board, *Coupled Systems Mechanics – An International Journal*.
- Reviewer of many Journals.

R. Ellis

- Ad Hoc Member of MSTTE's Committee for the development of the National Research and Education Network.
- Member of the Executive of the IEEE TT Chapter Technology Management Council.
- Member of the Organising Committee of IEM 2010.
- Chief Judge at NIHERST's Caribbean Young Scientist Forum 2010.
- Reviewer, *Computer Applications in Engineering Education Journal*.
- Reviewer for WIJE.

S.C. Haldar

- Reviewed manuscripts for:
- *Applied Thermal Engineering*, Elsevier
- *Heat and Mass Transfer*, Springer

T.R.M. Lalla

- Faculty representative on the TTBS National Technical Committee.

W.G. Lewis

- Chairman, TTBS Committee on Workplace Design Standards.
- Member, Committee to establish National Health, Safety and Environmental Standards.
- Member, ASME International Industry Advisory Council.
- Faculty Advisor, ASME Trinidad & Tobago Student Section.
- Chief Judge Community, Social Responsibility (CSR) Competition.
- Fellow, APETT.
- Member, American Society of Mechanical Engineers International.
- Member, International Iron and Steel Society.
- Registered Engineer, Board of Engineering, Trinidad & Tobago.

A. Naganathan

- Reviewer, Journals (IJPR, EJOR, &WIJE).

K.F. Pun

- Chairman, the Technology Management Council, IEEE Trinidad and Tobago Section.
- Advisor, the International Union of Quality Professionals (IuQP), Hong Kong.
- UWI Representative to the Evaluation and Approval Committee, Enhancement of the Research and Development Facility (RDF) for Business Enterprises in Trinidad and Tobago, Ministry of Trade and Industry.
- Member of Journal's Editorial Board
- *The West Indian Journal of Engineering* (Editor)
- *The Journal of the Association of Professional Engineers of Trinidad and Tobago* (Editor)
- *International Journal of Advanced Operations Management* (Member)
- *The Asian Journal on Quality* (Member)
- Member, Technical Programme Committee on the Annual IEEE International Conference on Industrial Engineering and Engineering Management (IEEM 2010), Macau, P.R. China, December 7-10, 2010.
- Member, Advisory Committee on International Conference on Industrial Engineering and Operations Management (IEOM 2011), Kuala Lumpur, Malaysia, January 22-24, 2011.
- Ad Hoc Reviewer for Journals:
- *Caribbean Teaching Scholar Journal*.
- *Industrial Engineering & Management Systems*.
- *International Journal of Learning Organisation*.
- *International Journal of Production Economics*.
- *International Journal of Production Research*.
- *International Journal of Sustainable Engineering*.
- *Production Planning and Control*.
- *The Asian Journal on Quality*.
- *The IEEE Transaction in Engineering Management*.
- *The West Indian Journal of Engineering*.
- *VINE: The Journal of Information and Knowledge Management Systems*.

FACULTY OF HUMANITIES & EDUCATION

Centre for Language Learning

B. Carter

- Member, Association Internationale de Linguistique Appliquée (AILA) International Research Network on Learner Autonomy
- Member, International Association for Language Learning Technology (IALLT)
- Member, American Council on the Teaching of Foreign Languages (ACTFL)
- Institutional Associate Membership, Association of University Language Centres, UK & Ireland
- Institutional Membership, Association of Departments of Foreign Languages, USA

Department of Creative and Festival Arts

S. Burke

- Consultant – The Office of the Parliament of Trinidad & Tobago (Strategic Plan)
- Consultant – The Tobago House of Assembly (Strategic Plan)
- Consultant – UNDP (Impact Assessment of the music industry of Trinidad & Tobago)
- Consultant – The Management and Policy Planning Institute (MAPP)

K. Cadette

- Founding member – Caribbean Design Network – and initiative of the Caribbean Export Development Agency

H. Franco

- Board Member for Central America and the Caribbean, World Dance Alliance Americas
- Executive Member, International Dance Council, UNESCO, Paris
- National Representative in the Caribbean Association for Arts Education

R. Gibbons

- Board Member, National Commission for UNESCO, Trinidad and Tobago
- Chief Examiner (Theatre Arts), Caribbean Examinations Council (CXC)
- Artistic Director, Canboulay Productions, Tunapuna
- President, CARIBNET (Caribbean Network for Arts Presenters)

H. Headley

- Member, Mungal Patasar and Pantar
- Arranger, Tunapuna Tipica Steel Orchestra

D. Lyndersay

- Board Member, The Cropper Foundation
- External Examiner (Theatre Arts), International Baccalaureate, Geneva
- Board Member, Signal Hill Limited
- Member, IDEA (International Drama Education Association)

L. Mc Williams

- Chief External Examiner (Theatre Arts), Caribbean Examinations Council (CXC),
- Artistic Director/Member, Malick Folk Performers
- Artistic Director/Member, David Breaux and Friends (Vintage Kaiso Music Ensemble)

J. Murray

- Conducted & arranged 20+ Performances with UWI Arts Chorale and UWI Steel and the National Sinfonia Orchestra (NSSO) at NAPA, Daaga Hall, LRC, and UWI Penal Campus
- Executive Director of ABRSM Music Theory Exams
- Executive Director of ABRSM Practical Music Exams
- Musical Consultant to Proscenium Theatre Company's production of "RENT". February/March 2011
- Team member: Consultancy for Practical Music Assessments of Police Band Members for Promotion Advisory Board for the Trinidad and Tobago Police Service

L. Noel

- Founding member – Caribbean Design Network – and initiative of the Caribbean Export Development Agency.
- OECS-EDU (Export Development Unit) – Advisor – conducted Diagnostic Review and Analysis of the Arts and Crafts Sector in the OECS (Aug – Nov 2010)
- Caribbean Export Development Agency - prepared design and entrepreneurship training for artisans in Belize, Bahamas and Suriname
- Project Co-ordinator / Editor and Art Director – "Holy Name Convent – The Sr. Bernadette Years" – a publication on Holy Name convent from the 1930s to 1980s

K. Ramlal

- Music Instructor, Melodians Steel Orchestra (Panorama preparations 2011)
- Member: The College Music Society
- Member: Supernovas Steel Orchestra
- Examiner: Annual Graded examinations in Solo Steelpan Performance
- Board Member: Music Literacy Trust
- Team member: Consultancy for Practical Music Assessments of Police Band Members for Promotion Advisory Board for the Trinidad and Tobago Police Service

J. Remy

- Adjudicator for panorama 2011 single pan category
- Team member: Consultancy for Practical Music Assessments of Police Band Members for Promotion Advisory Board for the Trinidad and Tobago Police Service

S. Sharma

- Assistant Chief Examiner for Music – Caribbean Examinations Council
- Team Leader: Consultancy for Practical Music Assessments of Police Band Members for Promotion Advisory Board for the Trinidad and Tobago Police Service
- Examiner, Graded Examinations in Solo Steelband Performance
- Workshop Facilitator for CXC, CSEC Music Assessment Workshop, 28, 29 October 2010

J. Tull

- Consultant, Copyright Organisation of Trinidad and Tobago (COTT)
- Consultant, National Carnival Development Foundation, Trinidad and Tobago
- Consultant, Trinidad and Tobago Film Company
- Consultant, Pyramid Artist Management Ltd, Barbados

Department of History**B. Brereton**

- Member, Board of Directors, Arthur Lok Jak Graduate School of Business
- Member, Campus and University Selection Committees for the Vice Chancellor's Award for Excellence
- Member, Trinidad & Tobago Nominating Committee for ANSAMcAL Caribbean Awards
- Chief Moderator, CAPE History Examination

H. Cateau

- Member, Editorial Board, Journal of Caribbean History
- Executive Member, Association of Caribbean Historians

K. Farmer

- Member, International Association of Caribbean Archaeology (IACA)
- Member, Research & Technical team for the nomination dossier of "Historic Bridgetown and its Garrison", for World Heritage Status to the UNESCO World Heritage Centre.
- Member Local organising committee, Seminar commemorating the UNESCO International Year for People of African Descent, entitled "Health in the African Diaspora" co-hosted with SEPHIS.

C. Fergus

- Member, Association of Caribbean Historians
- Member, Editorial Board, Journal of Caribbean History
- Member, Association of the Worldwide African Diaspora [ASWAD]
- Member, The International Society for Oral Literature of Africa (ISOLA)
- Member, North-East Zonal Council, Trinidad and Tobago Cricket Board
- Member of newly formed "The Trinidad and Tobago Organisation for People of African Descent"
- Member of the Board of Directors of newly formed "Trinidad and Tobago African Drummers Association" [NGO]

L. Francis

- Member, Moruga Secondary School Board
- Coach, Moruga Athletic Primary School Program

A. Garcia

- Liaison, Latin American Embassies
- Member of Local Organising Committee, Conference commemorating "The One Hundred Years of the Mexican Revolution: New Perspectives and Reconfigurations"
- Co-founder of the First Latin American & Caribbean-based Section of the Network for Global & World History Organisations (NOGWHISTO)

K. Haraksingh

- Chairman and Commissioner, Caricom Competition Commission
- Cariforum Lead Negotiator for Legal and Institutional Issues
- Member, Cariforum College of Negotiators

G. Matthews

- Member, Association of Caribbean Historians
- Member, District Advisory Board, Church of the Nazarene, Trinidad and Tobago

R. Pemberton

- Chief Examiner, CSEC Caribbean History (SBA)
- External Examiner for M.Phil. candidate at Portland State University, USA
- Member, Editorial Board Journal of Caribbean History
- Member, Working Committee of the Selection Committee to Review the THA Act and Tobago's Position in the Constitution of Trinidad and Tobago

B. Reid

- Member, International Association of Caribbean Archaeology (IACA)
- Senior Representative, Central America and the Caribbean at the World Archaeology Congress (WAC)
- Editor, Department of History On-line Journal
- Editor, International Journal of Sociology and Anthropology
- Member, Editorial Board of the Historic Environment

S. Singh

- Member, Association of Caribbean Historians

J. Teelucksingh

- Co-founder, Young Historians Association of Trinidad and Tobago
- Co-founder, Caribbean Institute of Public Policy
- Member, Board of Governors of Cipriani College of Labour and Co-operative Studies

M. Toussaint

- Member, Association of Caribbean Historians
- Member, Association for the Worldwide African Diaspora (ASWAD)
- Member, International Society for Oral Literature of Africa (ISOLA)
- Member, Editorial Committee of History in Action: Online Journal of the Department of History, UWI, St. Augustine Campus

Department of Liberal Arts**T. Ali**

- Chief Adjudicator, Ministry of Education's Annual National Choral Speaking Competition for primary schools
- Member, Faculty of Humanities and Education's Website Committee
- Member, Faculty of Humanities and Education's Sub-Committee for the Restructuring of Academic Staff Workload

J. Antoine

- Graduate Seminar Coordinator for Literature and Modern Languages. September 2010-2011
- Conference Committee Member, 30th Annual West Indian Literature Conference, Oct 2011

K. Drayton

- Member, Board of Occupational Therapists and Speech Therapists
- Speech Language Pathology Representative, Council for Professionals Related to Medicine

S. Evans

- Member, Working Group on Language Rights in the Law at the 1st International Conference on Language Rights and Language Policy in the Creole-speaking Caribbean. UWI, Mona, 13-14 January 2011

J. Farquharson

- Member of the Board of Occupational Therapists and Speech Therapists
- Officer of the Society for Caribbean Linguistics (SCL)
- Director of the Jamaican Lexicography Project (Jamlex)
- Member of the International Society for Historical Lexicography and Lexicology (ISHLL)
- Consultant on Jamaican/Caribbean English(es) to the Oxford English Dictionary
- Member of the Society for Pidgin and Creole Linguistics (SPCL)

J. Ferreira

- Secretary-Treasurer of the Society for Caribbean Linguistics
- Member of SIL International
- Member, Working Group on Endangered Languages of the International Centre for Caribbean Language Research (ICCLR)
- Member of the Campus Environment Committee
- Member of FHE Website Committee (DLA Webmaster)
- Member of the FHE Entrance Committee
- Member of FHE Prize Award Committee
- Assistant editor of Caribbean Parenting Now
- Editor, Barbara Eugene-Wafe's Folktales from Paramin and the Lopinot Pageant, 2011.
- Proofreader – Gerry Besson
- Guest Editor, Trinidad Guardian Supplement on the 165th Anniversary of the Madeiran Portuguese in Trinidad & Tobago, 10 June 2011

P. Morgan

- Member of Vice Chancellor's task force on measure to enhance the Regionality of the UWI
- Academic Board Representative on The University of the West Indies Senate

A. Pouchet

- Chief Examiner, CAPE Spanish
- Assessor, COSTAATT BA Latin American Studies Programme
- Member, CAPE Modern Languages Panel (2010)
- Member, Modern Languages Association
- Member, Asociación hispánica de humanidades
- Member, Phi Kappa Phi Honor Society
- Member, Caribbean Interpreting and Translation Bureau

G. Rampaul

- Member, Editorial Board, *Red Feather Journal: An International Journal of Children's Visual Culture*

L. Regis

- Moderator of Caribbean Studies projects, St Augustine
- Assistant Examiner CSEC English B
- Conference Committee Member, 30th Annual West Indian Literature Conference, Oct 2011
- Chair, Campus Literature Week

K. Sanderson-Cole

- External Essay Adjudicator for TTPost's Annual Environmental Letter-Writing Competition

G. Skeete

- Co-coordinator, Campus Literature Week
- Co-coordinator, LIE Open Day
- Coordinator, 30th Annual West Indian Literature Conference, Oct 2011

S. Venkatachalam

- Co-Chair, New Geographies: Studies in Postcoloniality and Globalisation Conference, March 2011

V. Youssef

- Deputy Dean, Distance and Outreach, Faculty of Humanities & Education, 2010-2011
- Summer Programme Coordinator, Faculty of Humanities & Education, 2011.
- Linguistics Postgraduate Coordinator, Dept. of Liberal Arts, 2009-
- Editorial Board Member, UWI Accreditation Exercise, 2010-2011

School of Education**J. De Lisle**

- Consultant, Evaluation of the Continuous Assessment Programme (CAP) in the primary school - Design and implementation of a Theory-Driven Mixed Method Evaluation.
- Evaluator, ACTT

J. George

- Member, CARICOM Task Force on Teacher Education
- Member, Caribbean Examinations Council Technical Advisory Committee
- Member, National Textbook Committee

A. Joseph

- Member, COSTATT Advisory Committee
- Member, TTUTA's Teacher of the Year Selection Committee

C. Logie

- Chair, National Council for Early Childhood Care and Education
- Member, Advisory Body, Caribbean Support Initiative (Bernard van Leer Foundation)
- Member, Editorial Board, Early Childhood Education Journal, Michigan University, USA
- Executive Member, World Forum for Early Childhood Care and Education (2009 – 2011)

R. Maharaj-Sharma

- Member of the Astronomy Club (York University, Canada)

J. Mohammed

- Resource person, Caribbean Examinations Council workshops for teachers in CAPE Caribbean Studies and Geography and in the new assessment at the CAPE level – multiple choice in Geography
- Member, Geography Association of Trinidad and Tobago

L. Quamina-Aiyejina

- Member, Editorial Board, *Multicultural Learning & Teaching*, a peer reviewed online journal
- Advisory Editor (Caribbean), *Encyclopedia of Diversity in Education*
- Editor, *Caribbean Curriculum*
- Member, Editorial Committee, St. Augustine Campus Institutional Self Study

J. Yamin-Ali

- Co-ordinator, Ministry of Education Textbook Evaluation Committee (Spanish)

FACULTY OF MEDICAL SCIENCES

Department of Preclinical Sciences

C. Carrington

- Selection Officer and founding member of United World Colleges, Trinidad and Tobago Trust

S. Nayak

- Member, Point of Care Testing, North Central Regional Health Authority laboratories

J. Mohan

- Member, Board of Directors, Lions Club of Petit Juan

Department of Para-Clinical Sciences

L. M. Pinto Pereira

- Minister of Health Appointee/ Member, Advisory Board, Food and Drugs Division, Ministry of Health, Government of Trinidad & Tobago

P. Akpaka

- President, Caribbean Association of Clinical Microbiologists
- Chairman, South West Regional Health Authority (SWRHA) Infection Control & Prevention Committee
- Member, Laboratory Management Committee, Scarborough General Hospital, Tobago

A.V.C. Rao

- Chairman, Technical Advisory Committee, College of Science Technology and Applied Arts of Trinidad and Tobago
- Member, Advisory Committee for MLT programme, College of Science Technology and Applied Arts of Trinidad and Tobago
- Consultant, North West/ North Central Regional Health Authorities

J. Rawlins

- Member, Essential National Health Research group
- Director, Alzheimer's Disease Association of Trinidad and Tobago.
- Board Member, National AIDS Hotline

R. Maharaj

- Assistant Editor, Caribbean Medical Journal
- Director of Research, Caribbean College of Family Physicians
- Collaborator, IADB/ Caribbean CNCD Surveillance Programme

Department of Clinical Surgical Sciences

D. Murray

- Member, Advisory Committee on Development of Standards for School Health Screening (Ministry of Health)
- Member, Planning Committee for Eye Bank in Trinidad and Tobago (National Organ Transplant Unit)

T. Ali

- Member, Executive of Caribbean Orthopaedic Association
- Member, Trinidad and Tobago Olympic Committee

V. Naraynsingh

- President, Caribbean College of Surgeons

M. Mencia

- Member, Executive of Caribbean Orthopaedic Association

School of Dentistry

L. Coldero

- UWI Representative, Dental Council of Trinidad & Tobago

S. Ramlogan

- UWI Representative, Dental Council of Trinidad & Tobago

S. Marchan

- Coordinator, UWI-LMC Residency Programme
- Continuing Education Officer, Trinidad and Tobago Dental Association

W. Smith

- Coordinator, UWI-LMC Residency Programme
- Dental School Representative, Faculty Selection Committee
- Dental School Representative, NCRHA

R. Rafeek

- Dental School Representative, NCRHA
- Dental School Representative, Faculty Selection Committee

FACULTY OF SCIENCE & AGRICULTURE

Department of Agricultural Economics and Extension

D. Dolly

- Leader/Member, Regional Chapter, The Association for International Agricultural and Extension Education
- Member, The Association for International Agricultural and Extension Education
- Special Extension adviser to the Morvant Laventille Youth Agriculture Network, the Caura Valley Farmers Association and Sun Eaters Organics.
- Member, Committee on Participatory approaches, Extension and Information Services, Ministry of Food Production Land and Marine Affairs.
- Reviewer, *Agriculturae Conspectus Scientificus: Journal of the Faculty of Agriculture, University of Zagreb, Croatia*
- Reviewer, *the Association for International Agricultural and Extension Education*
- Reviewer, *the Journal of Tropical Agriculture, School of Agriculture, The University of the West Indies, St Augustine*
- Caribbean Representative, Editorial Board, Journal of International Agricultural and Extension Education
- Member, Cropper Foundation Hillside Project
- Member, International Steering Committee for International Conference on Innovations in Extension and Advisory Services, Nairobi, Kenya
- Member, Board of the National Agricultural and Marketing Development Corporation
- Caribbean Representative, Editorial Board, Journal of International Agricultural and Extension Education

I. Granderson

- Member, Programme Advisory Committee for the Associate Degree in Applied Science in Food Science, COSAATT
- Member, Trinidad and Tobago Association of Nutritionists and Dieticians
- Member, The Caribbean Agro-Economic Society
- Member, American Dietetic Association
- Member, American Overseas Dietetic Association

S. Hutchinson

- Member, Agricultural and Applied Economics Association (AAEA)
- Member, Association of Environmental and Resource Economists
- Member, International Food and Agribusiness Management Association (IFAMA)
- Member, Southern Agricultural Economics Association (SAEA)
- Member, North American Association of Fisheries Economists (NAAFE)
- Member, International Institute of Fisheries Economics and Trade (IIFET)

S. Nichols

- Member (Elected), American Society for Nutrition
- Member, Association of University Administrators (UK)
- Member, International Society for Environmental Epidemiology
- Member, Institute of Biologists (UK)
- Member, Society for Epidemiological Research (USA)
- Member (Elected), American College of Epidemiology
- Member, Tobago Hypertension Society

H. Patterson-Andrews

- Member of the Caribbean Agro-Economic Society
- Member of the American Society for Quality
- Member, American Agricultural Economics Association

C. Pemberton

- President, The Latin American and Caribbean Agricultural Economics Association (ALACEA)
- President, Caribbean Agro Economic Society
- Member, Editorial Board, Tropical Agriculture
- Member, Southern Agricultural Economics Association
- Member, Association of Environmental and Resource Economists
- Member, American Agricultural Economics Association

S. Ragbir

- Vice President, Caribbean Agro-Economic Society (CAES).
- Assistant Editor, *Tropical Agriculture* journal
- Reviewer, *Proceedings of the Caribbean Agro-economic Society Conferences*

G. Seepersad

- Member of the CARICOM subcommittee of Experts, Technical Committee on the Formulation and Prioritisation of a Regional Pest List.
- Member, Technical Committee of the UNEP / GEF-funded project “*Mitigating the Threat of Invasive Alien Species in the Insular Caribbean*”
- Member, Executive of the Caribbean Agro-Economic Society
- Member, the Canadian Agricultural Economics Society
- Member, Caribbean Food Crop Society
- Member, International Beef Network

Department of Food Production

N. Badrie

- Reviewer of several refereed journals.
- FAO/UN Consultant on agro-processing of breadfruit and breadnut
- External Auditor for registration of tertiary institutes- with the Accreditation Council of Trinidad and Tobago
- Chairperson, Scientific Committee of the Caribbean Academy of Sciences
- Caribbean representative and Member of Inter-American Network of Academies of Sciences (IANAS).
- Full Member, *Organisation for Women in Science for the Developing World* (OWSDW), Trieste, Italy.

G.W. Garcia

- Member, Board of Director of the Agricultural Development Bank of Trinidad and Tobago
- Member, South Eastern Hunters Association, Trinidad and Tobago

G. Gouveia

- Member, Consultancy team from the UWI on Preparation of the Second National Communication for Trinidad and Tobago (Funded by UNEP).

L. B. Roberts-Nkrumah

- Consultant, Food and Agriculture Organisation – Development of a breadfruit and breadnut industry for St. Kitts and Nevis
- Consultant, Commonwealth of Learning – Coordination of training material preparation for the RADA recertification programme for extension officers in Jamaica

M. L. Wilson

- Member, Advisory Board, CARICOM Regional Code of Practice for organically produced foods.
- Member, Advisory Board on the Caribbean Policy for Food and Nutrition Security
- Co-member, scientific panel on food, International Geographical Union.

L.D. Wickham

- Chairman, Cassava Industry Development Committee of the Trinidad and Tobago Agribusiness Association (TTABA)

Department of Chemistry

D.M. Beckles

- Chief Examiner, Environmental Science (CAPE), Caribbean Examinations Council
- Steering Committee Member, Second National Communication on Climate Change for Trinidad and Tobago. (United Nations FCCC)
- Reviewer, *Journal of Environmental Management*
- Reviewer, *Environmental Research*
- Admissions Interviewer for International Students, Harvard University

L. Grierson

- Chair, Committee for Standards for Cement for the Caribbean - the Bureau of Standards

N. K. Jalsa

- Member, Royal Society of Chemistry
- Member, American Chemical Society
- Member, Society for Glycobiology
- Reviewer, *Catalysis Communications*

A. Kumar

- Member, American Chemical Society

D.N. Narinesingh

- Member, Board of Directors, CARIRI

R. Peterson

- Assistant to Secretary, Trinidad & Tobago Field Naturalist Club
- Reviewer for the journals *Surface and Interface Analysis*, *Atmospheric Environment*, and *Analytical Chemistry*.

R. Pingal

- Assisted in the preparation of the Proposal on Physical and Chemical Analysis of Nutmeg and Mace for the Ministry of Agriculture, Forestry and Fisheries of Grenada under the Spice Research and Farming Systems Project funded by the European Union through its Special Framework Assistance programme

R. Taylor

- Member, American Chemical Society (ACS)
- Reviewer, *Journal of Molecular Structure*
- Reviewer, *Zeitschrift für Naturforschung B*

A. Wilson

- Member, American Chemical Society

Department of Life Sciences**J. Agard**

- Member Independent Advisory Group on Sustainability (IAG), The Inter-American Development Bank, Washington, DC, USA
- Lead Author, Small Islands- Chapter, Inter-Governmental Panel on Climate Change (IPCC) 5th Assessment Report.
- Lead Author, Biodiversity Chapter, UNEP Global Environmental Outlook (GEO-5), Nairobi, Kenya.
- Member, UNEP Foresighting Panel, UNEP, Geneva, Switzerland.
- Member, Research Committee, Iwokrama International Centre for Rainforest Conservation and Development, Guyana
- Member of the Board of Directors, The Cropper Foundation, Trinidad, West Indies

D. Chadee

- Member, Clinical Governance and Ethics Committee, South West Regional Health Authority, Ministry of Health, Trinidad, West Indies (2010-)
- Chairman, Scientific Review Committee (SRC) of the South West Regional Health Authority Clinical Governance and Ethics Committee
- Member, North Central Regional Health Authority Public Health Observatory Steering/Research Committee (2010-)
- Member, World Health Organisation, Temporary Expert Committee to Develop Core Curriculum for Dengue vector Control Training and Workshops, April 2011, Geneva, Switzerland.

B. Cockburn

- Treasurer of the Board of the Helen Bhagwansingh Diabetes Education, Research and Prevention Institute
- Chairman, University School Council
- Coordinator, Regional Training Course on Plant Quarantine Principles and Procedures 2011
- Member, UWI team conducting the redesign and reconfiguration of the examinations and evaluation system for subjects at the CSEC Level

A. Hailey

- Member, Ethics Committee, Association for the Study of Animal Behaviour (UK)
- Member, IUCN Tortoise and Freshwater Turtle Specialist Group

A. Mohammed

- Member, EMA Stakeholder Management Committee for the Nariva Swamp restoration, carbon sequestration and livelihoods project

I. Ramnarine

- Technical Advisor, Aquaculture Association of Trinidad & Tobago

M.G. Rutherford

- Committee Member, Trinidad and Tobago Field Naturalists' Club (TTFNC)

Department of Computing and Information Technology**M. Bernard**

- The UWI representative on LACCIR (Latin American and Caribbean Collaborative ICT Research) Federation.
- Represented UWI at the Microsoft Research Faculty Forum at Microsoft headquarters in Seattle, Washington
- Reviewer, Conference series: International Conference on Information Visualisation

M. Hosein

- Assistant Chief Examiner, CAPE (Computer Science), Caribbean Examinations Council.
- Subject Expert, CSEC Panel for Information Technology

N. Kalicharan

- Commissioner, Elections & Boundaries Commission

D. Kieu

- Reviewer, IEEE Transactions on Information Forensics and Security
- Reviewer, Journal of Systems and Software; Information Sciences
- Member, Editorial Board
- Journal of Convergence Information Technology (JCIT)
- International Journal of Digital Content Technology and Its Applications
- International Journal of Advancements in Computing Technology
- International Journal of Engineering and Industries (IJEI)

P. Mohan

- Member:
- Advisory Board, *Journal of Educational Technology and Society* (ETS)
- Editorial Board, *eMinds Journal of Human Computer Interaction*.
- Review Committee, *International Conference on User Science and Engineering* (i-USEr 2010),
- Program Committee, *International Conference on Cognition and Exploratory Learning in the Digital Age* (CELDA 2010)
- Technical Program Committee, *3rd IEEE International Conference on Technology for Education* (T4E 2011)
- Chief Examiner of the Caribbean Examinations Council Advanced Proficiency Examinations in Computer Science.

A. Nikov

- Reviewer; Journal of Computational Intelligence and Applications; Scientific Journals International; ACM SIGCHI Conference on Human factors in Computing Systems CHI2011, Vancouver, Canada, May 7-12, 2011.
- Member of:
- CHI International Advising Task Force;
- International ACM SIGCHI Educational Resource Development Group & International Issues Committee;
- IEA Technical Committee, TC11 "Human-Computer Interaction";
- Occupational Risk Prevention Advisory Board;
- Member of ACM SIGCHI International Issues Committee
- Member of International ACM SIGCHI Educational Resource Development Group
- Editorial Board: Journal: Working and Living Environmental Protection; Journal International Research Publications (Economics & Business); and International Journal of Intelligent Technology.

C. Ward

- Coordinated the introduction of wireless enabled classrooms to alleviate the demand for computer lab space for COMP1011
- Providing data-mining services to the Faculty Timetable Committee
- Member, International Program Committee for IASTED Conference on Modelling and Simulation

S. Yussuff

- Member, Uniforum Trinidad & Tobago.

Department of Mathematics and Statistics**D.M.G. Comissiong**

- Executive Secretary, Latin American and Caribbean Congress of Theoretical and Applied Mechanics (LACCOTAM) – IUTAM affiliated organisation.
- Reviewer, Journal of Mathematics Research

B. Bhatt

- Reviewer:
- Zentralblatt fur Mathematik, Germany.
- Referee to Journals:
- Journal of Porous media
- International Journal of Energy and Technology, Italy
- Mathematics, Ensenanza Universitaria, Colombia
- Journal of Rajasthan Academy of Physical Science, India
- International Journal of Applied Mathematics and Engineering Sciences, Canada
- Applications and Applied Mathematics: Bulgaria.

V. Tripathi

- Member of Scientific Review Board: Population Review
- Reviewer:
- European Journal of Contraception & Reproductive Health Care
- Culture, Health & Sexuality
- Asia-Pacific Journal of Public Health, Sage Publications
- Reviewer of Projects:
- UNU-BIOLAC

Department of Physics

R. Saunders

- Member, Restoration Committee for 150 year old St. Michael Church Maracas.
- Member, Ansa McAL Laureate Local Committee
- Member, NGC Scholarship Committee.

I. Haraksingh

- Organised several workshops on Renewable Energy
- Member :
- Trinidad and Tobago Solar Energy Society
- Caribbean Solar Energy Society
- International Solar Energy Society
- World Renewable Energy Network
- Control Committee, Trinidad and Tobago School Nutrition Programme
- Trinidad and Tobago Astronomical Society
- Caribbean Renewable Energy Development Program
- Monitoring and Evaluation Committee - Pilot Project on the Use of Renewable Energy Technologies In Trinidad And Tobago - Government of Trinidad & Tobago (GOTT) Project on Solar Water Heating For The Hospitality Industry
- Renewable Energy Committee of Trinidad and Tobago
- Organisation of American States (OAS) Project Committee: Alternative Energy Education Dissemination
- Environmental Commission of Trinidad and Tobago
- Collaboration with University – INEES Project, University of Auckland, Banglades University of Science and Technology, KNUST, University of Hamburg – DIREKT Project

S. Haque

- Chair, panel for review of CSEC Physics syllabus
- Member, Foresighting Committee, Ministry of Planning on the issue of Education to 2025.
- Subject leader for revision of CSEC Physics syllabus to include critical thinking into the syllabus under MOU between CXC board and Institute of Critical Thinking.
- Judge, regional science video competition (NIHERST)

D. Sharma

- Reviewer, IEEE Transactions on Information Forensics & Security.
- Reviewer, International Journal of Science and Technology.

Cocoa Research Unit

L. Motilal

- Reviewer, Tropical Agriculture (Trinidad)
- Reviewer, International Research Journal of Agricultural Science

D. Sukha

- Member, International Cocoa Organisation (ICCO) *ad hoc* panel of experts on Fine or Flavour cocoa to review and to advise in relation to the percentages of exports of fine or flavour cocoa in each producing country exporting fine or flavour cocoa.
- Member, Local and international organising committees for the project “Cocoa of Excellence (CoE): unravelling and celebrating diverse flavour qualities of cocoas to promote market differentiation”.
- Juror, International Cocoa Awards at the Salon du Chocolat in November 2010 and 2011.

P. Umaharan

- Chairman, AD HOC committee to advise the Minister of Legal Affairs on the Selection of Genera and Species to be listed pursuant to Section-8 of the New Plant Varieties Act, 1997.
- Member, Board of Director CARIRI
- Member, Biosafety Clearing House Task Force, EMA
- Member of the Cabinet-appointed National Biosafety Committee, T&T
- Member, National hotpepper Industry Association, TTABA.
- Member, CARICOM appointed Committee on Biotechnology and Biosafety
- Member, Consultative group for Agricultural Biotechnology –IICA
- Member, Regional Biotechnology Forum- coordinated by SRC, Jamaica.

F. Bekele

- Member, Organising Committee, Workshop on “Caribbean Fine and Flavour cocoa Industry and commercialisation in the Caribbean Region”

FACULTY OF SOCIAL SCIENCES

Department of Behavioural Studies

N. Alea Albada

Peer reviewer for:

- Psychology and Aging
- Caribbean Journal of Psychology
- Memory Applied Cognitive Psychology
- Memory and Cognition

M. Basdeo

- Board Director, Caribbean New Media Group (CNMG)
- Committee Member, Local Government Reform, Ministry of Local Government, April 2011

A. Bissessar

- Field Editor - Edwin Mellen Press
- Reviewer
 - *Journal of Public Sector Management*
 - *Public Personnel Management*
- Editorial Team
 - *Journal of Criminology - Boston (2011)*
 - *Teaching of Public Administration Sage (2011)*

D. Chadee

- Member, United Nations Development Programme - Caribbean Citizen Security - National Technical Advisory Committee
- Peer reviewer for:
 - *Journal of Research in Crime and Delinquency,*
 - *Caribbean Journal of Psychology,*
 - *Security Journal,*
 - *International Gambling Studies,*
 - *Journal of Eastern Caribbean Studies,*
 - *Social and Economic Studies.*

E. Janagan Johnson

- Member of the International Peer Review Editorial Board. ‘Child and Adolescent Social Work Journal’, Wilmette, Illinois, USA, ISSN: 0738-0151 (Print Version).
- Member of the International Peer Review Editorial Board. ‘Journal of Community Development Society’, Arizona State University.
- Honorary Special Editor for the ‘Journal of School Social Work’, October 2010.

N. Mustapha

- Consulting Editor
 - *Encyclopedia on Caribbean Religions*, York University, Canada, 1998 - present.

D. Nehring

- Member, Undergraduate and Postgraduate Boards of Studies Middlesex University (UK)

I. Rampersad

- Appointed as Chairperson of the Financial Assistance Studies Program of the Ministry of Community Development
- Appointed as Member of the Equal Opportunity Commission
- Appointed as Executive Member in the Trinidad and Tobago Council on Foreign Relations

C. Roach

- Journal Reviewer
- Caribbean Teaching Scholar Journal Review Board: July 2010 – present.

S. Rollocks

- Peer reviewer for Journal of Adolescence.

Department of Economics**M. Alghalith**

- Associate Editor, European Journal of Pure and Applied Mathematics.
- Editorial Board, International Journal of Mathematics, Game Theory, and Algebra.
- Editorial Board, International Journal of Mathematics, Game Theory, and Algebra E Journal.
- Editorial Board, International Journal of Energy Optimization and Engineering.
- Council Member for the Gerson Lehrman Group

M.S. Attzs

- Member, Regional Climate Change Task Force
- Review editor for the Inter Governmental Panel on Climate Change (IPCC) Fifth Assessment Report (FAR) Chapter 3 on “Social, Economic and Ethical Concepts and Methods”.
- Founding Member of the UWI Vice Chancellor-appointed Group on Climate Change
- Member, Latin American and Caribbean Economics Association [Asociación de Economía de América Latina y el Caribe] (LACEA)
- Member, Association of Environmental and Resource Economists (AERE)

M. Franklin

- Member of the Editorial Board for Journal of Mathematical Finance
- Volunteer/Facilitator, Kennedy Enhancement Programme (KEP), La Horquetta April-May 2011
- Peer Reviewer, Social Economic Studies Journal
- Peer Reviewer, West Indian Journal of Engineering

L. Henry

- Member of Senate, Parliament of Trinidad and Tobago- June 2010 - present
- Chief Examiner, CAPE Economics, Caribbean Examination Council. 2005 - present

R. Hosein

- Member on the Board of Directors Central Bank of Trinidad and Tobago
- Member of Vision 2049 Eco Environmental Group

A Mohammed

- Chairman of the Regulated Industries Commission

E. Scott

- Assistant Chief Examiner, CAPE Economics, Caribbean Examination Council

K. Theodore

- Special Advisor to UNECLAC - Review of the Economics of Climate Change. DFID/ECLAC
- Special Advisor to PAHO/WHO – EquiLac II Jamaica Country
- Member, of the Caribbean Academy of Sciences (CAS)
- Member, International Society for Equity in Health (ISEqH).
- Member, Council on Health Research for Development (COHRED)
- Member, Trinidad and Tobago Economics Association.(TTEA)
- Member, International Health Economics Association (IHEA)

Department of Management Studies**E. Simms**

- Member, Board, Student Revolving Loan Fund, Government of Trinidad and Tobago.
- St. Augustine Academic Board Representative on the University Senate.
- Chairman, Board of Management, Methodist School Boards of Trinidad and Tobago.
- Member, Board of Directors, Trinidad and Tobago Hospitality and Tourism Institute.
- Chairman, Academic Committee, Trinidad and Tobago Hospitality and Tourism Institute.
- Member of Council, Institute of Banking and Finance of Trinidad and Tobago.
- Member, Board of Directors, UWI Press.
- Member, Board of Directors, UWI School of Business and Applied Studies Limited (ROYTEC).
- Member, Board of Directors, Arthur Lok Jack Graduate School of Business, UWI, St. Augustine.
- Chairman, Management Group, UWI Bookshop and Central Stationery Stores, UWI, St. Augustine.
- Member, Tertiary Levels Institutions Unit team that assessed courses and programmes offered by the Cave Hill School of Business for credit and exemptions purposes.
- Co-Chairman, The Third Biennial Business, Banking and Finance Conference held at the UWI, St. Augustine, May, 2009.

C. Sahadeo

- Member, Board of Trustees, Caribbean Court of Justice Trust Fund.
- Member, Board of Directors, Arthur Lok Jack Graduate School of Business.
- Advisor, St. Augustine Campus Chapter of Habitat for Humanity.

D. Noel

- Member of Council, Institute of Banking and Finance of Trinidad and Tobago.

S. Fraser

- Member, National Productivity Council, Government of Trinidad and Tobago.
- Member, National eGovernment Portal Evaluation Committee, Government of Trinidad and Tobago.

L. Jordan-Miller

- Board Director, Trinidad Restaurants, Hotel and Tourism Association (TRHTA).
- Member, ISO/TC 228 Technical Committee on Tourism and Related Services, Government of Trinidad and Tobago.
- Departmental representative on the Faculty of Social Sciences Events and Prizes Committee.

A. Lewis-Cameron

- Member, Board of Directors, Chaguaramas Development Authority, Government of Trinidad and Tobago.
- Member, Board of Directors, Tobago Hospitality and Tourism Institute, Tobago.
- Reviewer for the following Tourism journals:
 - *Annals of Tourism Research*;
 - *Tourism and Hospitality Research*
 - *Journal of Hospitality, Leisure, Sport and Tourism Education*.

M. Raghunandan

- Resource Personnel on CAPE Accounting, CXC Examination Board.
- Member, Bookshop Management Group, UWI, St. Augustine.

P. Ramlakhan

- Director, Board of the Trinidad and Tobago Credit Union Stabilisation Fund.

B. Pacheco

- Board Member of the Radio Division, Trinidad Publishing Company Ltd.
- Vice President of the Fulbright Alumni Association of Trinidad and Tobago.
- Member of the Editorial Board of the *Journal of Business, Finance and Economics in Emerging Economies*.

C. Bhatnagar

- External Evaluator, Accreditation Council of Trinidad and Tobago (ACTT).

Gloria Davis-Cooper

- Girls Guides Association of Trinidad and Tobago – January, 2011
- Tourism's contribution to Poverty Reduction by 2015: Workers' Compensation

ANSA McAL Psychological Research Centre

D. Chadee

- Member, Mediation Board of Trinidad and Tobago, nominated by the President of the Republic of Trinidad and Tobago
- Member, United Nations Development Programme (UNDP) Technical Committee of the Crime and Security Study

Centre for Health Economics (HEU)

A. La Foucade

- Member of Scientific Council, International Society for Equity in Health (ISEqH) with Secretariat in Toronto.
- Member, International Health Economics Association (IHEA)
- Member, Health Research for Development (COHRED).
- Member, International AIDS Economic Network (IAEN)

C. Laptiste

- Representative on the National Health Insurance Steering Committee of the British Virgin Islands
- Member, International Health Economics Association (IHEA)
- Member, International AIDS Economic Network (IAEN)

R. McLean

- Member, Planning Committee for the 4th Caribbean HIV/AIDS Conference to be held in Bahamas in November 2011.
- Chairman, Planning Committee for the Conference on the Economy 2011 on behalf of the Department of Economics, UWI.
- Member, Planning Committee for the Conference: Revenue Management in Small Highly Open Hydrocarbon Rich Exporting Economy on behalf of the Department of Economics, UWI.
- Member, Management Review Team to oversee the Restructuring of the Caribbean Regional Network of People Living with HIV/AIDS (CRN+) representing The University of the West Indies. An initiative of the CARICOM Pan Caribbean Partnership on HIV/AIDS.
- Member, The University of the West Indies HIV/AIDS Response Programme (UWIHARP).
- Member, Technical Advisory Committee on the HIV/STI of PAHO/WHO
- Member, Technical Advisory Group on HIV/AIDS for Latin America and the Caribbean, Pan American Health Organisation, Washington D.C.

- Honorary Secretary, Board of Directors of the Family Planning Association of Trinidad & Tobago (FPATT)
- Member, Technical Advisory Group for the conduct of an Organisational and Management Review of the Caribbean Regional Network for People Living with HIV and AIDS (CRN+), CARICOM, Pan Caribbean Partnership on HIV/AIDS (PANCAP)

K. Theodore

- Special Advisor to UNECLAC - Review of the Economics of Climate Change. DFID/ECLAC -2010 to June 2011.
- Special Advisor to PAHO/WHO – EquiLac II Jamaica Country – December 2010.
- Member, Caribbean Academy of Sciences (CAS).
- Executive Member, Trinidad and Tobago National AIDS Coordinating Committee on HIV/AIDS (NACC). Policy monitoring and development in respect of HIV/AIDS Strategic Plan
- Member, International Society for Equity in Health (ISEqH).
- Member, Council on Health Research for Development (COHRED).
- Member, Trinidad and Tobago Economics Association (TTEA).
- Member, International Health Economics Association (IHEA).

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- Member, EuroQol Research Group
- Member, International Society for Pharmacoeconomics and Outcomes Research (ISPOR)
- Member, International Society for Quality of Life Research (ISOQOL)

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- Representative, National Health Insurance Steering Committee of the British Virgin Islands.
- Representative, National Health Insurance System Communications Working Group of the British Virgin Islands.

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- Member, Working Group, CARIBSAVE Climate Change Risk Atlas (CCCRA), T&T.
- Policy Advisor, Shridath Ramphal Centre for International Trade Law, Policy and Services, T&T.
- Advisor, Nonpoint Source Pollution Management Programme (NPSPMP).
- Committee Member, National Consultative Committee, The ACP Observatory on Migration, Brussels, Belgium
- Advisor, the Gender and Citizen Security Project (Crisis Prevention and Recovery Practice Area and the Gender Practice Area of the UNDP Regional Centre), Trinidad & Tobago.

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- Member, Editorial Board of Diversities, an International Journal published by UNESCO Max Planck Institute for the Study of Religion and Ethnic Diversity
- Member, Editorial Committee, IDGS, UWI, Cave Hill Campus
- Advisory Board Member, Blackwell Publishers, Oxford, U.K.
- Advisory Board Member, Journal of Asian Diaspora, Routledge Journals, UK
- Advisory Board Member, Caribbean Journal of Social Work, Jamaica

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- Honorary Research Fellow, Political Economy Research Centre, University of Sheffield, UK.
- Reviewer, *Journal New Political Economy*.
- Member of the International Studies Association (ISA)
- Member of the UK Political Studies Association (PSA)
- Member of the Canadian Association of Latin American and Caribbean Studies (CALACS)
- Member of the British International Studies Association (BISA)
- Member of the BISA International Political Economy Group (IPEG)
- Member of the Society for Caribbean Studies (SCS)

S. Cross-Mike.

- Coordinator, IIR Diplomatic Dialogues Series
- Coordinator, IIR Website

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- Member, Caribbean Development Bank (CDB) -Research Support Group on the CSME.
- Member, Caribbean Development Bank (CDB) Research Group on Knowledge Management.
- Member, International Studies Association (ISA)
- Member, International Web Masters Association (IWA)
- Member, Association of Caribbean Economists (ACE)
- Member, Caribbean Studies Association (CSA)
- Member, Trinidad and Tobago Transparency Institute (TTTI)

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- Member, WINAD
- Member, National Working Committee on Trade
- Participant, Technical Coordinating Committee at the Ministry of Trade Trinidad and Tobago

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- Member, International Studies Association (ISA) (US) Governing Council, 2004-2005 & 2009-2010 & Chair.
- Series Editor, The International Political Economy of New Regionalisms Series, Ashgate.

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- Member, International Association of Volcanology and Chemistry of the Earth's Interior
- Invited reviewer for Geophysical Research Letters, Bulletin of Volcanology, Journal of Volcanology and Geothermal Research

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- Member, International Oceanographic Commission (IOCARIBE) Working Group 4
- Member, The University School Parent-Teacher-Network Executive
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- Member, International Volcanic Health Hazard Network
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- Member, Seismological Society of America

H. Odbert

- Member, American Geophysical Union

R. E. A. Robertson

- Member, Board of Directors of the Montserrat Volcano Observatory
- Member, International Association of Volcanology and Chemistry of the Earth's Interior
- Member, American Geophysical Union
- Member, Geological Society of London

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- Member, International Association of Volcanology and Chemistry of the Earth's Interior
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- Member, Geological Society of Trinidad and Tobago

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- Vice President, Executive Council of the Caribbean Studies Association
- Member, Technical Advisory Committee, 2010 Population and Housing Census of Trinidad & Tobago.

S. Sookram

- Referee for
The Journal of Business, Finance and Economics in Emerging Economies,
Social and Economic Studies,
Education Economics Journal,
Journal of Eastern Caribbean Studies,
International Journal of Energy Research.
- Academic Coordinator, Graduate Programme, SALISES
- Editor, Special Edition of *Social and Economic Studies* (for selected and peer-reviewed papers presented at 11th SALISES Annual conference)
- Deputy Chairman, North Central Regional Health Authority (from December 2010)

P. Watson

- Referee for *Social & Economic Studies*, *Journal of Eastern Caribbean Studies*, *Journal of Business, Finance and Economics in Emerging Economies*.
- Senator in the Parliament of Trinidad & Tobago until June 2011.

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